Franklin D. Roosevelt — "The Great Communicator" The Master Speech Files, 1898, 1910-1945

Series 2: "You have nothing to fear but fear itself:" FDR and the New Deal

File No. 1005

1936 October 30

Brooklyn, NY - Academy of Music – Campaign Address SPEECH OF THE PRESIDENT ACADEMY OF MUSIC BROOKLYN, NEW YORK OCTOBER 30, 1938

During the last month I have seen a great deal of our country and a great many of our people. Both the America and the Americans I have seen look very different from three and a half years ago.

Nany important things have happened to them in those three and a half years. I could talk to you for hours about this better, happier America. What I am going to talk to you about for a few minutes, however, is some of the things that have brought that better, happier America to pass. I want to tell you in terms of actual achievement what we in Washington have done -- what we have done to restore prosperity -- what we have done to end abuses.

The first thing was to give all to those overtaken by and at any bard at any bard ashamid of giving hilf of there disaster. We did that, We furnished food relief, drought relief, which there are a stablished the Federal Emergency Relief hilf, Administration; the Public Works Administration; the Civilian Conservation Corps; the Works Progress Administration. Some people ridicule them as alphabetical agencies. But you and I know that they are the agencies that have substituted food for starvation; work for idleness; hope instead of dull despair.

And on November third, America will say that that was a job well done!

The second thing we did was to help our stalled economic engine to get under way again. We knew enough about the mechanism of our economic order to know that we could not do that one wheel at a time. We had had enough of one-wheel economics. We proposed to get all four wheels started at once. We knew that it was no good to try to start only the wheel of finance. At the same time we had to start the wheels of agriculture, of workers of all classes, of business and industry.

By democratizing the work of the Reconstruction Finance Corporation and redirecting it into more practical and helpful channels we furnished fuel for the machine.

We primed the pump by spending government money in direct relief, in work relief, in public works.

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We established the Agricultural Adjustment Administration; the National Recovery Administration; the Farm Gredit Administration; the Soil Conservation Program; the Home Owners Loan Corporation; the Societ Pederal Housing Administration; the Tennessee Valley Authority; a sound monetary policy; a sound banking structure; reciprocal trade agreements; foreign exchange accords.

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INSERT - BROOKLYN SPEECE

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On the passage of this law, in addition to overwhelming support on the part of Democrats in both the House and Senate, the country should note that seventy-seven Republican Representatives voted for it and only eighteen against it, and that in the Senate fifteen Republican Senators voted for it and only five against it.

This fact is perhaps illustrative of the paradox that in the closing days of the campsign Republican leadership driven to desperation and urged on by the same sinister forces and generation after generation have opposed all social legislation now repudiate their own Representatives and Senators in the halls of the Congress.

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Some people call these things meddling and interference. You and I know them to be new stones in a foundation -- a foundation on which we can, and are determined to, build a structure of economic security for all our people -- a safer, happier, more American America.

On November third, the American people will say that that is a job well begun!

These are the things we have done. They are a record of three and a half years orowded with achievements of mention all the people. Every group in our national life has benefitted, because what we have done for each group has produced benefits for every other group. In our policies there are no distinctions between thes. There will be none. Then we are in trouble we are all of us in trouble together. These we are prosperous we must all had seven

be prosperous together.

Unfortunately, there have been class distinctions in The of ilows distinctions this country. But those who now raise that or against the administration are the very leaders whose policies fostered such class distinctions. When they were in power, they were content in the belief that the chief function of Government was to help the four attricts to point the prove that expected only those at the top in the prove has expected the below in this for unformed or generarity parts that hilf one.

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ADDRESS OF THE PRESIDENT

BROOKLYN ACADEMY OF MUSIC, BROOKLYN, NEW YORK October 30, 1936, 10.30 P.M.

(The President was introduced by Mrs. Good, Chairman.)

No campaign, to me, would be complete without coming back to the old Academy of Music. (Applause) And I was very happy that my train reached New York in time for me to get here in time to listen to that splendid report from our great Governor of our great State.

During the last month or two I have seen a great deal of our country and a great many of our people. Both the America and the Americans I have seen look very different from <u>what they did</u> three and a half years ago. (Appleuse)

Many important things have happened (to them in those three and a half years) in the meantime. I could talk to you for hours about this better, happler America. (Applause) What I am going to talk to you about for a few minutes, however, is some of the things that have brought <u>about</u> that better, happler America. (to pass) I want to tell you in terms of actual echievement what we in Washington have done -- what we have done to restore prosperity -- what we have done to <u>restore prosperity and</u> what we have <u>done</u> to <u>end</u> abuses.

Franklin D. Roosevelt Library

This is a transcript made by the first Brows stangaraphor from his shorthand motes that the time he speech was made. Understanding indicates words extemporaneously mades to the previously as a standard with perentheses are word total. Words in then the speech was defined on cattled they appear in the previously include the standard they appear in the previously include the standard they appear in the previously include the standard standard

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And on November third, America will say that that was a job well done! (Applause)

The second thing we did was to help our stalled economic engine to get under way again. We knew enough about the (mechanism) <u>mechanics</u> of our economic order to know that we could not do that, one wheel at a time. We had (had) enough of one-wheel economics. (Applause) We proposed to get all four wheels started at once. We knew that it was no good to try to start only the wheel of finance. At the same time we had to start the wheels of agriculture, of workers of all classes, of business and industry.

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the Reconstruction Finance Corporation and redirecting it into more practical and helpful channels we furnished fuel for the machine.

We primed the pump by spending government money in direct relief, in work relief, in public works.

We established the Agricultural Adjustment Administration; the National Recovery Administration; (prolonged applause) the Farm Credit Administration; the Soil Conservation Program; the Home Owners Loan Corporation; (applause) the Federal Housing Administration; (applause) the Tennessee Valley Authority; the ResetLement Administration and the Rural Electrification Administration. We set up a sound monetary policy; a sound banking structure; <u>we</u> established reciprocal trade agreements <u>and</u> foreign exchange accords.

Yes, we (set up) <u>created</u> a National Labor Relations Board to improve working conditions and seek industrial peace. We brought the business men of the Nation together to encourage them to increase wages, to shorten working hours, to abolish child labor. (Applause) With labor's aid and backing we took the first great step for workers security by the Social Security Act <u>and I am glad that the Governor has talked to you about it</u>. I am going to talk to you some <u>more about it</u>. It is an act which is now being misrepresented to the workers in a pay-envelope propaganda by a few employers whom you will easily recognize as old-time

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exploiters of labor who have always fought against contributing anything themselves to a sound security for the laboring man and his wife and children. (Applause)

That Act, <u>my friends</u>, is a new Magna Charta for those who work. (Applause) In its preparation and (in) its enactment, it was supported not only by organized labor but by those other liberal groups -- <u>unorganized</u> workers, employers, churches, private charities, educators, <u>all those fine men and women throughout the Nation</u> who for many years have believed that modern government can make provision against the hardship of unemployment and the terrors of old age.

And note this: On the passage of this law, in addition to overwhelming support on the part of Democrats in both (the) House and Senate, the country should (note) <u>remember</u> that seventy-seven Republican Representatives voted for it and only eighteen against it, and that in the Senate fifteen Republican Senators voted for it and only five against it. (Applause)

(This) <u>That</u> fact is perhaps illustrative of the paradox that in the closing days of the campaign <u>a distraught</u> Republican leadership driven to desperation and urged on by the same sinister forces which generation after generation have opposed all social legislation, <u>that Republican leader-</u> <u>ship</u> now repudiate<u>g</u> (their) <u>its</u> own Representatives and Senators in the halls of the Congress and leave them looking

- 4 -

positively silly. (Applause, laughter) (Audience: That includes Al Smith.)

The people of the State of New York recognize in this issue in a national campaign only another form of the struggle to which we have become accustomed in this State for many years past. Every man and woman (here) knows that we have been blessed with these great social reforms because we have had <u>a</u> liberal government in Albany. We know that we would not have had them if the Old Guard Republican leadership had been in power. (Boos)

Governor Lehman has not merely exemplified (applause) in his splendid (interrupted by applause) -- <u>our Governor</u> <u>has not merely exemplified in his splendid</u> objectives this spirit of far-sighted progress, but he has practiced what he has preached, (applause) and thereby has continued to strengthen the civic conscience of the people of this State. There are none among you who believe that on Tuesday next there is one chance in a thousand that New York (State) will turn its government back to the Old Guard. (Applause)

To (go back) <u>return</u> to what the Federal Government has done in the past three and (one) <u>a</u> half years, some people call these things <u>which have re-started our economic</u> <u>machine</u>, they call them waste. <u>Yet</u> you and I know that they (are) <u>have been</u> the means by which our stalled machine (was started again) <u>has been started on the road once more</u>. And on November third America will say that that was a job well done! (Applause)

The third thing we did was to look to the future -- to root out abuses -- to establish every possible defense against a return of the evils which brought the crash. We established the Securities Exchange Commission; (applause) banking reforms; a sound monetary policy; deposit insurance for fifty million bank accounts; (applause) -- all <u>of them</u> aimed to safeguard the thrift of our citizens.

By our tax policy and by regulating financial markets, we loosened the grip which monopolies had fastened upon independent American business. We have begun also to free American business and American labor from the unfair competition of a small unscrupulous minority. We established by statute a curb upon the overweening power and unholy practices of (some) <u>certain</u> utility holding companies. (Applause)

By the Rural Electrification Act, by the Tennessee Valley Authority and similar projects we set up yardsticks to bring electricity at cheaper rates to the average American farm and the average American home, <u>be it in the country or</u> <u>in the city</u>. Through loans to private enterprise <u>and in</u> <u>cooperation with cities</u> we promoted slum-clearance and <u>satablished</u> low-cost modern housing. We set up a National Youth Administration to help keep our youth in school and to hold open for them the door of opportunity. By a

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successful war on orime we have made America's homes and places of business safer against the gangster, the kidnapper and the racketeer.

<u>Xes</u>, some people call these things meddling and interference. <u>But</u> you and I know them to be new stones in a foundation -- a foundation on which we can <u>build</u> and are determined to build a structure of economic security for all our people -- a safer, happier, <u>cheerier</u>, more <u>ortin</u>, <u>more</u> <u>American</u> America. (Applause)

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These are the things <u>that</u> we have done. They are a record of three and a half years crowded with achievements significant of better life for all the people. Every group in our netional life has benefitted, because what we have done for each group has produced benefits for every other group. In our policies there are no distinctions between them. There will be none. If we are in trouble, <u>my friends</u>, we are all of us in trouble together. If we are to be prosperous, if we are to be secure, we must ell be prosperous and secure together. (Applause)

No, we are getting away from distinctions between East and West and North and South, between country and city. We are becoming a more united America. And that reminds me that I promised, on the train, to read a telegram that came to me on the train. It says this: "In the morning the

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sunflower turns to the East. In the afternoon the sunflower turns to the West. And it goes to seed before November." (Applause)

Unfortunately, those who now raise the cry of class distinctions are the very leaders whose policies in the past have fostered such distinctions. When they were in power, they were content in the belief that the chief function of Government was to help only those at the top in the picus hope that the few at the top would in their benevolence or generosity pass that help on.

That theory of Government has been banished from Washington. It did not work. (Applause) It was not and cannot be the answer to our problem. We have united all classes in the mation in a program for the mation. And, in doing that, we (have bridged) <u>are bridging</u> the gulf of antagonism which twelve years of neglect had opened (up) between them.

An equally important task remains to be done: To go forward, to consolidate and to strengthen these gains -to close the gap by destroying the glaring inequalities of opportunity and of security which, in the recent past, have set group against group and region against region.

By our policies for the future we will carry forward this program of unity. We will not be content until all our people fairly share in the ever-increasing capacity of America to provide a high standard of living for all its citizens.

On November third, the American people will say that our policy for the future is their policy for the future. (Applause) During the last month I have seen a great deal of <u>services</u> and a great many <u>services</u>. Both America and the Americanas I have seen look very different than form it 3h years ago. Many <u>to the second seco</u>

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SPEECH OF THE PRESIDENT ACADEMY OF MUSIC BROOKLYN, NEW YORK OCTOBER 30, 1938

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This fact is perhaps illustrative of the paradox that in the olosing days of the campaign, Republican leadership driven to desperation and urged on by the same sinister forces which generation after generation have opposed all social legislation, now repudiate their own Representatives and Senators in the halls of the Congress and leave them looking positively silly.

The people of the State of New York recognize in this issue in a national campaign only another form of the struggle to which we have become accustomed in this State for many years past. Every man and woman here knows that we have been blessed with these great social reforms because we have had liberal government in Albany. We know

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Unfortunately, those who now raise the ory of class distinctions are the very leaders whose policies in the past have fostered such distinctions. When they were in power, they were content in the belief that the chief function of Government was to help only those at the top in the plous hope that the few at the top

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would in their benevolence or generosity pass that help on.

That theory of Government has been banished from Washington. It did not work. It was not and cannot be the answer to our problem. We have united all classes in the nation in a program for the nation. $\int dr d$ in doing that, we have bridges the gulf of antagonism which twelve years of neglect had opened up between them.

An equally important task remains: to go forward, to consolidate and to strengthen these gains -- to close the gap, by destroying the glaring inequalities of opportunity and of security which, in the recent past, have set group against group and region against region.

By our policies for the future we will carry forward this program of unity. We will not be content until all our people fairly share in the ever-increasing capacity of America to provide a high standard of living for all its citizens.

On November third, the American people will say that our policy for the future is their policy for the future.

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sunflower turns to the East. In the afternoon the sunflower turns to the West. And it goes to seed before Movember." (Applause)

Unfortunately, those who now raise the cry of class distinctions are the very leaders whose policies in the past have fostered such distinctions. When they were in power, they were content in the belief that the chief function of Government was to help only those at the top in the pious hope that the few at the top would in their benevalence or generosity pass that help on.

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STATEMENTS FILE

Shorthand Sy Kannee

HOLD FOR RELEASE

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HOLD FOR RELEASE October 30, 1936

FOR THE PRESS

This address of the President, to be delivered at the 17 This sources of the President, to be delivered at the Brooklyn Academy of Music, Brooklyn, New York, on October thirtieth, MUST BE HELD IN CONFIDENCE USTIL RELEASED.

Release upon delivery, expected about 10:30 P. M., Lastern Standard Time.

PLEASE SAFEQUARD AGAINST PREMATURE RELEASE.

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During the last nonth I have seen a great deal of our country and a great many of our people. Both the America and the Americans I have seen look very different from three and a half years ago.

Many important things have happened to them in those Many inportant things have happened 4.0-Nove -in thood-there and a half-years. I could talk to you for hours about this better, happier America. That I as going to talk to you about for a few minutes, however, is nose of the bings that have brought by that better, happier insrice. Advergess. I want to tell you in terms of actual achievement that we in Fushington have done -- that we have done to restore prosperity -- what we have done to end abuses to

The first thing was to give aid to those overtaken by disaster. We did that, and we are not ashared of giving help to those the needed help. Whe furnished food relief, drought relief, "flood relief, work relief. We established the Federal Emergency Relief Administration; the Public Forks Administration; the Givilian Conservation Corps; the Yorks Progress Administration. Some people Tilicule them as alphabetical agencies. But you and I know that they are the agencies that have substituted food for starvation; work for idleness; hope instead of dull despair.

And on November third, America will say that that was a job well donel(

The second thing we did was to help our stalled acconomic engine to get under way again. We knew enough about the mechanism -of our economic order to know that we could not do that, one wheel at a time. We had had enough of one-wheel economics. We proposed to get all four meels started ut once. We know that it was no good to try to start only the wheel of finance. At the same time we had to start the wheels of agriculture, of workers of all classes, of business and industry.

By democratizing the work of the Reconstruction Finance Corporation and redirecting it into more practical and helpful channels we furnished fuel for the machine.

We primed the pump by sponding government money in direct relief, in work relief, in public works.

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The third thing we did was to look to the future -- to roat out abuses -- to establish every possible defense against a return of the crils which brought the crash. We established the Securities Exchange Cormission[Doanking reforms; a sound monstary policy; deposit insurance for fifty million bank accounts the all ained to safeguard the thrift of our citizens.

By our tax policy and by regulating financial markets, we loosened the grip which monopolies had fastened upon independent American business. We have begun also to free American business and American labor from the unfair competition of a small unsorupulous minority. He established by statute a curb upon the overweening power and unholy practices of some utility holding companies. (

By the Rural Electrification Act, by the Tennessee Valley Authority and similar projects we set up yardsticks to bring electricity at chesper rates to the average American farm and the average American home.) Through loans to private enterprise,we promoted slum-olearance and low-dost modern housing. We set up a National Youth Administration to help keep our youth in school and to hold open for them the door of opportunity. OBy a successful war on orime we have made America's homes I wind places of business safer against the gangster, the kidnapper and the racketeer.

. Some recopie call these things meddling and interference. | You and I know then to be new stones in a foundation -- a foundation on which we cange and are determined tog, build a structure of aconomic security for all our people -- a safer, happior pore derican America.

" On November third, the american people will say that that is a tob well begunt (

These are the things we have done. They are a record of three and a half years crowded with achievements significent of better life for all the people. Every group in our national life has benefitted, because what we have done for each group has produced benafits for every other group. In our policies there are mn distinctions between them. Where will be none. If we are in trouble we are all of us in trouble (There will be none. If we are in trouble we are all or us in trouble together, if we are to be prosperous, if we are to be source, we nust all be prosperous and source together. Undertunately, those who now raise the erry of class distinctions] Q

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October 31, 1936 Bittmore Hotel & Concourse Plaza Hotel - New York City, NY - Remore to Company Norkets at D.N.C. Handguartes 1006

INFORMAL EXTENSORANEOUS RELIARES OF THE PRESIDENT ADDRESSED TO GATHERING OF WORKERS OF DEMOCRATIC NATIONAL COMMITTEE BILINNORE HOTEL, NEW YORK October 31, 1936

I think I am entitled also to say, "my fellow workers":

Jim has suggested that I am going to carry this District.

You know, I envy you because in previous years I have been at Headquarters during campaigns. I know how hard the work is, but it is fun and I have missed these past months being up here in New York City helping you good people to make the wheels go round.

But you, too, have missed something. I wish you could have been out on the road with me; it would have given you a perfectly tremendous thrill, just as it did me, going into a great many different parts of the country, seeing the faces of men, women and children and especially seeing their interest in things American.

I think that the most important impression that I have carried with me through these past weeks has been the impression that more greatly than in any other campaign

Franklin D. Roosevelt Library

This is a transcript much by the White Blowe steengraphy from its aborthand notes taken, at the time the speech was made. Underlyning minimum words extemportaneously added to the previously preparad ending copy text. Fords in prevalues and the second state of the second here the speech was delivered, though they appear in the previously prepared wording copy text.

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I am glad that people have been reading the literature of both sides. I am glad that they have been going to meetings where people on both sides speak. It is an extension of the forum idea of getting both sides of the question presented and of course I may be, frankly, a little prejudiced, but at the same time I believe that the more people go to forums, the more people listen to both sides and read the literature of both sides, even the newspapers, the bigger our majority is going to be.

You at Headquarters, of course, prepare the material for this Campaign and see to it that every city and every county and every little hamlet is given the information, and I am very proud of the fact that our information has been kept at a pretty high level.

One reason for that is the fact that we have at the head of this campaign a man who has always been square.

- 2 -

I have known Jim Farley for a great many years and I have never known him yet to do or think a mean thing.

For a long time now -- a good many years -- he has been taking it on the chin -- taking it on the chin with a smile and not batting an eyelid, because, I think, in the back of his head he has had the idea that in spite of all kinds of unfair attacks, the American people, just like you and me, will read him for what he is, absolutely on the level.

And incidentally, of course, I get reports not only from Jim but from lots of people -- reports down in Washington about what has been going on here in New York and, after an experience with many headquarters dating back to 1912, I have come to the very definite conclusion that the national headquarters this year has been what we call in the (vernacular?) a happy shift (?). -- No cross wires, everything clicking, and the result is going to bear that out next Tuesday.

And so I am very grateful, I am very grateful to all of you from Jim down to the office boy. And maybe the office boy will be National Chairman or President about thirty years from now.

- 3 -

I want to thank you for all that you have done -all the many hours that you have spent overtime and regular time, not only working in the offices but I know that most of you have been doing a lot of work back in your own homes.

It has been an inspiration for me to know that I have had the support of all you good people, not only the last few months but also the last few years, and I think we are going to continue with that support in the next four years.

So once more let me thank you from the bottom of my heart. I wish I could meet each and every one of you in person. I want you to consider that I have shaken the hand of each and every one of you and I hope that we will meet again some day soon.

I want to take this occasion, when you are all here, to send our thanks, yours and mine, to the many hundreds of men and women in all the states of the Union, in all the counties of the Union, in all the villages and cities of the Union, who in their way have been carrying on the same kind of task that we have been engaged in. I am going to ask Jim to send your regards, my regards, your thanks and my thanks to those in every part of the Mation

- 4 -

who have been working towards this goal that we all believe we are going to reach next Tuesday.

Goodbye and good luck.

INFORMAL EXTEMPORANEOUS REMARKS OF THE PRESIDENT AT THE CONCOURSE FLAZA HOTEL BROIX, N. Y. October 3J, 1956, 2.30 P. M.

Ladies and gentlemen:

No campaign would be complete without this luncheon. (Applause)

I am not only always glad to come here on the Saturday before election, which I have done many times, but when I come here I consider myself as one of the godfathers of the Bronx.

There is a story connected with that which ought to be a part of the history of this County. Nearly a quarter of a century ago, when I was in the Legislature, the Bronx County Bill came up and there was a good deal of division in the ranks of the Party at that time as to whether there should be a separate county in the Bronx or not. I, being a neighbor on the north, was very strongly in favor of the Bill and, when it came up on the floor of the Senate, it came up in such way that it caught those of us who were in favor of it somewhat by surprise, and a number of our adherents were away. They started to force a vote on us and we, trying a parliamentary device, started to walk out of

Franklin D. Roosevelt Library

This is a transactipt ande by the White and a subscript. Addressed Boase stanger the Tree his shorthand subscript. Addressed notes taken at the time the speech was a state attemportaneously added to the previously and a state prepared reaching of fast. Fords in parentheses are work fast. Fords in when the speech mar & Antwere on tited then the speech mar & Antwere on tited they appear in the previously prepared the State and a state they appear in the previously prepared the State and a state or a state and the state and the state and the state and the they appear in the previously prepared the State and the state of the state and the state and the state and the state and the state of the state and the state and the state and the state and the state of the state and the state and the state and the state and the state of the state and the state and the state and the state and the state of the state and the state and the state and the state and the state of the state and the state and the state and the state and the state of the state and the state and

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There was presiding over the Senate Chamber that day an old gentleman from upstate New York. They tried to look the doors of the Senate Chamber and to keep us from going out and thus preventing a quorum. The old gentleman banged on the deak, and somebody said, hoping for a parliamentary rule, "By what right are you keeping us in this Chamber?" Whereupon the old gentleman banged again and said, "We are keeping you here by the right of major force." (Laughter, applause)

Well, we were defeated that day but, shortly thereafter, the Bill came up again and that time right prevailed over might and Bronx became a county. (Applause)

I wish that all of you could have been with me during these past two months travelling around the country and seeing the enormous interest in every community I have visited in many, many states -- an interest in this election that I believe is more fundamental, more deep-seated, than in any previous election in which I have taken part.

It shows me that men and women are thinking more deeply than ever before. They are going to vote on Tuesday not merely out of gratitude for what has occurred in this country in the last four years, they are going to vote

- 2 -

because they believe that our progress for social security and better living conditions for the American people must continue.

And so, like your Governor, like our Governor, I am approaching next Tuesday in a spirit of real confidence because I believe very firmly that this outpouring of voters, this tremendous interest in public questions, can mean only one thing, and you and I can guess what that is.

I have but one more formal speech between now and Tuesday and it is not completely written yet. That is why I shall have to forego the pleasure of staying on this afternoon and listening to the speeches of the candidates from this County and the candidates on the State ticket. I wish that I might be with you and, although it is probably my last political campaign as a candidate, I hope to be with you on other Saturday luncheons before election. (Prolonged applause)

- 3 -

EXTEMPORAMEOUS REMARKS OF THE PRESIDENT ADDRESSED TO GATHERING OF WORKERS OF DEMOGRATIC MATIONAL COMMITTEE, BILTMORE HOTEL, NEW YORK, OTOBER 31, 1936.

I think I am entitled also to say, "my fellow workers": Jim has suggested that I am going to carry this District.

You know, I envy you because in previous years I have been at Headquarters during campaigns. I know how hard the work is, but it is fun and I have missed these past months being up here in New York City helping you good people to make the wheels go round.

But you, too, have missed something. I wish you could have been out on the road with me; it would have given you a perfectly tremendous thrill, just as it did me, going into a great many different parts of the country, seeing the faces of men, women and Children and especially seeing their interest in things merican.

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I have known Jim Farley for a great many years and I have never known him yet to do or think a mean thing.

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I want to thank you for all that you have done — all the many hours that you have spent overtime and regular time, not only working in the offices but I know that most of you have been doing a lot of work back in your own homes.

It has been an inspiration for me to know that I have had the support of all you good people, not only the last few months but also the last few years, and I think we are going to continue with that support in the next four years.

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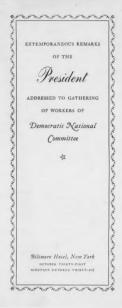
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