

PSF : Lamb, Dana and Virginia

PSF

2 items

Subject file

Box ~~156~~ ~~157~~ 156

PSF ~~W. L. Lamb~~  
file  
Lamb 3-4k  
THE WHITE HOUSE  
WASHINGTON

April 6, 1942.

MEMORANDUM FOR THE PRESIDENT:

Nelson Rockefeller called and said Mr. Lamb had been calling him in regard to the work Mr. Lamb wishes to do in connection with Mr. Rockefeller's organization.

Last week you asked for an appointment for Mr. Rockefeller and Edgar Hoover, but Edgar Hoover was out of town. Do you wish an appointment with them this week? Also you said in connection with this you had to see the Attorney General. Do you wish to have all three at this meeting and then see Mr. Lamb afterwards?

G.

When do you want to see Mr. Lamb?

April 7, 42

Dear Mr. President,

Here are the plans we discussed with you three weeks ago.

We would like to see you as soon as possible. F.B.I. is very anxious to have us get started at once, as the situation is considered dangerous.

We want to thank you again and hope we may see you soon.

As always

Dan.

## PLANS FOR OFFENSIVE AGAINST THE 5TH COLUMN IN LATIN AMERICA.

To win this war we must develop new tactics and new weapons to combat each new development of the enemy. We are able to do this successfully in regard to their armed forces, but so far we have developed no effective offensive against the powerful and dangerous 5th column.

We are engaged in a new kind of warfare, where many major victories are achieved, not on the battlefield, but by the vast 5th column army, striking from within. The enemy considers their 5th column just as important as any branch of their armed forces. We have seen many examples of this new war strategy as one country after another unexpectedly crumbled from within, due to 5th column action.

Ten years ago when we became acquainted with the growing strength of the 5th column program, and finding that the United States Agencies were apparently not geared to combat it, we set out on our own to become as familiar with the plans and activities as possible. During the ensuing years we were able to work our way into the very center of the 5th column set-up. We worked, studied, and laid plans, hoping that when the time came we might be in a position to play an important part in launching an effective counter offensive against the 5th column.

The situation at the present time is extremely dangerous. The powerful and well organized Axis 5th column is engaged in intensive activities in preparation for the invasion of the United States. They are carrying out an extensive propaganda campaign selling the Latin Americans on the New Order. They

are working out deceptive intrigues, blocking defence moves, preparing submarine and air bases, and rapidly working toward another Pearl Harbor, another France, another Singapore. We must not let the 5th column accomplish their mission here in the Americas!

During our long and close association with the 5th column activities we have been continually working out plans for effective counter action, and we have every confidence that we are now in a position to set up an effective counter offensive organization that will not only whip the 5th column at their own game, but will gain the friendship and confidence of the Latin Americas as well.

#### ORGANIZATION.

To successfully combat the 5th column it is obvious that we must have an organization just as powerful, as well entrenched, and as wide spread as the 5th column itself. I feel, however, that this organization should start in small and expand under a quiet and natural growth.

This organization should be an entirely new set-up, geared to this new type of warfare, stripped for action, and free to match move for move with the 5th column. It should operate completely out of Washington, be free from politics, traditional methods, and publicity. It is essential that this organization operate completely under cover, and have no traceable connection with the government itself. Otherwise, the 5th column could take counter action against it, just as they are doing against the other agencies.

The organization should operate directly under the Commander in Chief of our Armed Forces, and responsible only to him.

PERSONNEL.

During the last ten years we have been continually on the lookout for men qualified to serve in a counter offensive organization. Men who understand the Latin American people and speak their language fluently. Men who have spent years traveling through the country and who have a logical reason for returning. As a result we can draw upon a large number of qualified men.

OPERATION.

The base of operations should be under cover in Texas, Arizona, and California. The men will be contacted and sent on assignments through a third party, or 'fence', thus eliminating the possibility of tracing their connection. The men themselves will not know for whom they are working. They will be grubstaked and paid on completion of their assignment.

TIE-IN WITH EXISTING AGENCIES.

Only one man in FBI will know of the operation of this organization. He will serve as a tie-in with the other existing agencies, make available communication channels, and keep the organization informed of activities of other agencies so that there will be no duplication of effort, or confusion.

Due to the fact that the Rockefeller organization is carrying on extensive activities in Latin America, it would also be wise to establish another contact through Nelson Rockefeller himself, so that the two organizations could cooperate where deemed advisable.

REPORTS.

In order to expedite the turning in of reports, I suggest that general information be turned over to FBI, information of

value to the Rockefeller set-up turned over to Nelson Rockefeller himself, and that vital information go directly to the Commander in Chief of our Armed Forces. Communications will be handled in such a way that there will be no possibility of tracing their source.

#### ORGANIZATION SET-UP.

The attached diagram gives the organization set-up. The activities fall into three natural divisions: exploration, counter activities, and task forces.

##### 1--EXPLORATION.

Due to the fact that a great deal of the 5th column activities are being carried on in the outlying and sparsely populated areas, a considerable amount of exploration work will have to be done in order to check up on their activities. We not only want complete information on enemy submarine and air bases, refueling stations, and invasion points, but also complete and detailed information on roads, trails, possible traps, water supplies, available food supplies, the attitude of the people inhabiting the areas, and other data of value to our own armed forces.

In some of the more vital areas the men should be stationed permanently on the job. The policy of some of our agencies of just picking a man up and planking him down in the center of Axis activity for a short investigation has not proven successful. On numerous occasions we have seen the axis agents successfully cover up their actions during the time the investigator was in the area.

Four groups of men will be used in this phase of the counter action.

a--Explorers. This group will be made up of men who have spent years in the country and have intimate knowledge of the terrain, and who have a logical reason for returning to the area to which they are assigned. Along the coastline these men will be engaged in shark fishing, mining, and activities which they have carried on before.

b--Natural resource men. These men will cover danger points inland, and engage in activities natural to the area, such as scouting for rubber, quinine, and minerals.

c--Collectors. These are men who are accustomed to spending a considerable amount of time each year in Latin America making collections of everything from orchids to snakes. They have many friends in their particular areas, know the country, and speak the local dialects.

d--Local men. We know a great many local men who are anxious to do anything they can to counteract Axis activities. Under the supervision of this organization they will be able to render a valuable service.

## 2--COUNTER ACTIVITIES.

This group will be concerned with counter action in the cities, towns, and populated areas. They can also secure complete information on local conditions, the attitude of the people, civil, and military officials, the local publications, and other information of interest to FBI and the Rockefeller set-up. These men can also get in some good licks at developing good will, trade relations, and spreading pro-American propaganda.

To cover this field it will require four groups of men, all of whom are familiar with the area to which they will be assigned. Men who know and understand the people, speak their

language fluently, and who have the congenial character which will enable them to fit into the civic and social life of the community.

a--Business men. There are available a large number of qualified men who have business interests in Latin America. Some of them live in the country and others make regular trips down. It will be possible to place many of these men or their assistants, in key locations where they can carry out an effective counter action while engaged in the operation of their businesses.

b--Promoters. Due to the need for war materials, many new enterprises are being started in Latin America--mining, lumbering, rubber, quinine, shark oil, and many others. Here is a chance to work qualified men into the hotbeds of Axis activities. These men can render a two-fold service by promoting trade, good will, confidence, debunking Axis propaganda, and carrying on counter action against the 5th column activities, while at the same time starting the flow of vital war materials up to our war factories. There are rich areas of tin as yet untapped. In the state of Chiapas alone there are great virgin forests of rubber trees capable of producing 25,000 tone a year.

c--Professional men. There are many areas where only a professional man could fit himself into the picture. To effectively combat the 5th column our men must be able to gain the confidence and respect of the people, and among the Latins the most effective way is by being of service. This group will consist of engineers, technical experts on natural resources, scientists, and other professional men capable of rendering valuable service in the area to which they are assigned.

d--Local men. Here again many local men may be enlisted, and under intelligent handling, can accomplish a great deal.

Note: In addition to the above under-cover set-up, there is a chance here to cooperate, very effectively with Nelson Rockefeller in his Latin American program.

3--TASK FORCE.

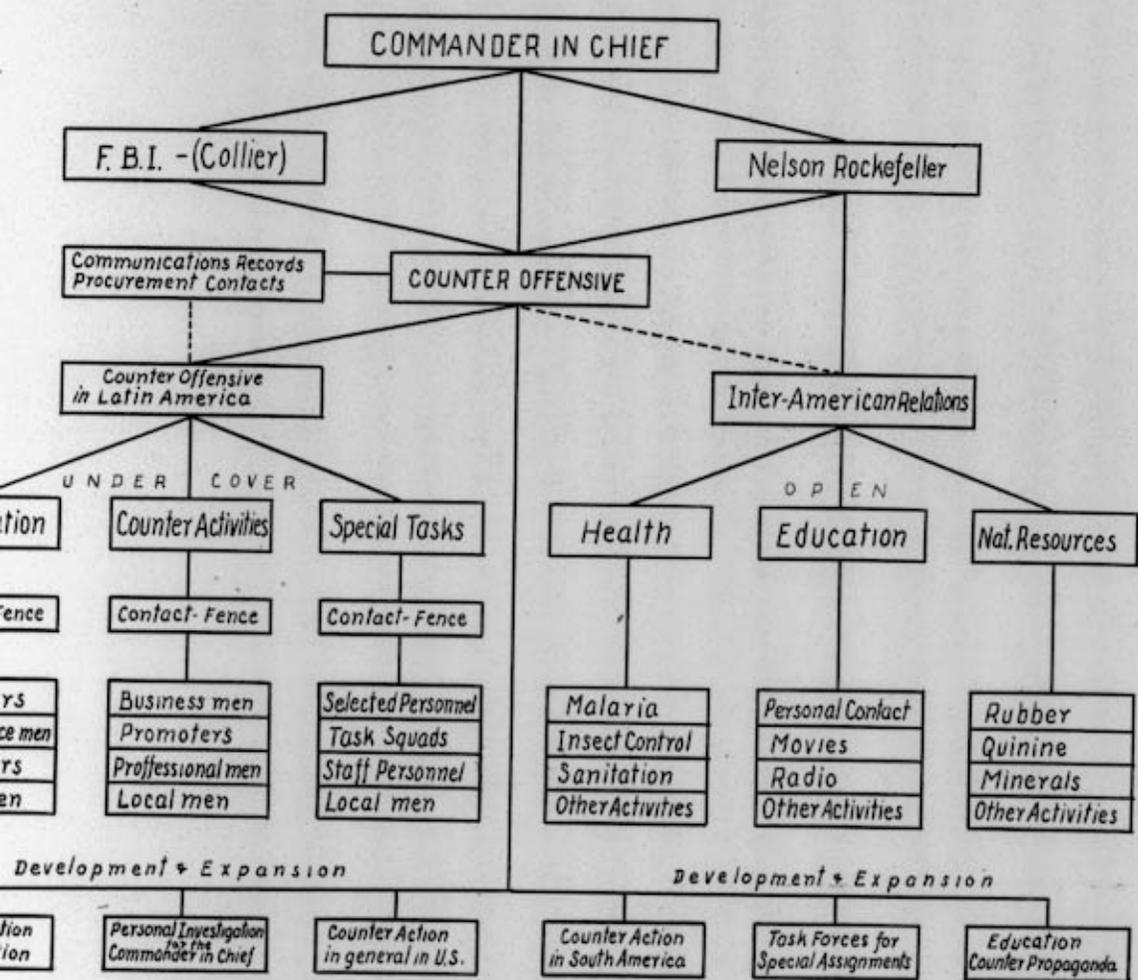
There are many 'tasks', or special assignments, that the first two groups will not be able to cover. The 5th column action is so widespread and diversified that in many cases strategic counter action must be employed.

a--Selected Personnel. This group will be made up of men whom we have known for many years, and who have the ability to cope intelligently with special problems.

b--Special qualified men. This group will be made up of men who have the particular qualifications required for accomplishing a particular assignment, such as men who speak Japanese, German, or Italian, radio technicians, submarine experts, divers, chemists, seasoned jungle men, friends of political powers, etc.

c--Staff personnel. As the 5th column program develops, we must develop counter tactics. Trouble shooters would probably be a better name for this group, serving as permanent members of the staff. Their jobs will include everything from photography to propaganda.

d--Local men. Here again local men can be used to assist the task forces in carrying out special assignments.



SUGGESTED ASSIGNMENTS.

Lower California, West Coast.

- 1--Colnett Bay, San Quentin Bay. Possible invasion points.  
2 men engaged in shark fishing.
- 2--Rosario Bay. Invasion point. 1 mining man. (manganese)
- 3--Sebastian Vizcaino Bay, Scammon Lagoon, Turtle Bay. Debarcation points, air fields, refueling station. Shark fishing, camp at Scammon.
- 4--Ballenas Bay south to Magdalena Bay. Debarcation points with adjacent landing fields for refueling and reloading bombers.  
4 men fishing. 2 mining men. (manganese and silica.)

Gulf of Lower California.

- 5--San Felipe Bay. Debarcation port, tank road to Calexico, Calif., refueling air field. Collector, (cactus) annual trip.
- 6--San Luis Gonzaga Bay. Debarcation port, tank road, air field. Prospector.
- 7--Ballenas Channel and adjacent bays, south to Concepcion Bay. Debarcation ports, air fields, radio station, refueling station. Task force, fishing boat from Guaymas, 4 men, radio man, diver, develop shark oil station.
- 8--Carmen Island to La Paz. Debarcation ports, air fields. 2 miners, (copper).

Mexico West Coast.

- 9--Adair Bay. Debarcation port, tank road to Yuma, Ariz. Sport fishermen.
- 10--Guaymas and adjacent bays. Invasion points, strong 5th column action. 1 promoter (fishing). Local man.
- 11--Mazatlan. Headquarters for Axis activity. 2 mining men, 1 local business man.
- 12--Manzanillo and adjacent bays. Possible sub bases, refueling stations. 2 fishermen with boat, 1 lumber man.
- 13--Isthmus of Tehuantepec. Invasion point, suspected refueling station, strong 5th column action. 1 man at Salina Cruz, engaged in shark fishing, 1 man at Tehuantepec, annual collecting trip, 1 lumber man at Jesus Carranza, 1 rubber man at Puerto Mexico (Coatzacoahuac)

Mexico Inland Points.

- 14--Hermosillo. Center of 5th column activities. 1 mining man, 1 agricultural man.
- 15--Chihuahua. 1 agricultural man, (land owner).
- 16--Monterrey. Center of 5th column activity. 1 promoter, 1 agricultural man.
- 17--Torreon. 1 agricultural man (land owner).
- 18--Culiacan. 1 mining man, 1 promoter (shrimp fisher).
- 19--Durango. 1 business man (mining machinery).
- 20--Zacatecas. 1 promoter (exporter local products).
- 21--San Luis Potosi. 1 promoter, 1 tourist traffic man.
- 22--Aguascalientes. 2 promoters (corn and sugar).
- 23--Guadalajara. 1 business man, 1 promoter, 4 local business men.
- 24--Queretaro. 1 engineer, 1 promoter (cheese).
- 25--Pachuca. 1 business man, 1 agricultural man (sugar).
- 26--Colima. 1 business man, 1 promoter, (sugar).
- 27--Oaxaca. Center of 5th column activities. 1 mining man, 1 archeologist, 1 collector, (insects).
- 28--Tuxtla. 1 promoter, (rubber), 1 collector, (butterflies), 1 local man.
- 29--Villa Hermosa. 1 promoter, 1 business man (rubber), 1 technician (quinine), 2 local men.

Mexico East Coast.

- 30--Laguna Madre. Possible invasion point, submarine base, refueling station. 4 fishermen with boat.
- 31--Tampico. 3 local men.
- 32--Tuxpan. Center 5th column activities. 1 engineer, 1 local man.
- 33--Vera Cruz. Center of 5th column activities. 1 business man (lumber), 1 promoter (sugar), 1 archeologist.
- 34--Alvarado. 1 promoter (sugar), 2 fishermen with boat.
- 35--Rio Tonala, Tabasco. Suspected sub base and refueling station. 2 explorers (rubber scouting).

- 36--Laguna de Carmen. 1 technical man (quinine and rubber).
- 37--Laguna de Tupilco. Suspected sub base and refueling station.  
1 explorer (quinine scout).
- 38--Paraiso and unmapped rivers. Suspected submarine base, re-fueling station, and adjacent airport. Explorer (rubber scout)
- 39--Chiltepec.  
Note: This large bay has a number of large, navigable, and only partially explored rivers entering into it. The area is ideal for axis sub bases. There are several flats which would serve as air bases.  
2 explorers (rubber scouts), 2 fishermen with boat.
- 40--Puerto Obregon and adjacent rivers. 1 promoter (rubber),  
2 local men.
- 41--Laguna de Terminos and adjacent lagoons and rivers, only partially explored. Suspected as a major invasion base, center of intensive 5th column activities, with best location for submarine base on the Caribbean. 3 fishermen with boat, (shark and turtle oil, 2 explorers (rubber and quinine scouts), 1 archeologist.  
Note: We have explored part of this area by air and would like to personally explore it thoroughly using the same plane and set-up that we used on the last trip, due to certain local conditions.
- 42--Campeche. Center of 5th column activity. 1 business man,  
1 promoter (rubber), 2 local men.
- 43--Rio Lagartos and San Felipe, Yucatan. Suspected major air base locations. 2 explorers and 2 fishermen.
- 44--Isla de Holbox. Suspected sub base, refueling station, and air bases. 3 fishermen with boat.
- 45--Bahia de la Ascencion, Quintano Roo. 2 men with boat, fishing.
- 46--Bahia de la Chetumal, British Honduras. Suspected major air bases. 2 explorers (rubber and quinine).
- 47--Belice. Center of 5th column activities. 1 businessman (lumber), 1 promoter (rubber), 1 explorer (rubber scout).
- 48--Puerto Barrios, Guatemala. Major invasion point. 2 fishermen with boat (shark oil), 2 explorers (rubber scouts), 1 business man (lumber).
- Panama Area.
- 49--Gulf of Dulce. Suspected Japanese base. Task force with fishing boat.
- 50--Gulf of Panama. Japanese bases established ten years ago. 2 explorers (natural resource scouts), 1 task force with

fishing boat.

51--Canal Zone, Atlantic Coast. 2 explorers (natural resource scouts), task force with fishing boats.

The above are suspected danger points, and should receive immediate attention. The program then may be expanded to take care of additional areas which offer a potential danger.

ESTIMATED BUDGET REQUIREMENTS.

COSTS.

500 men at an average of \$3000.00 per year.....	\$1,500,000.00
Traveling expenses, assignment costs, @ 3000.00..	1,500,000.00
Investigation, communication, travel.....	500,000.00
Cover up and bribes.....	500,000.00
Equipment, supplies, props.....	1,500,000.00
Miscellaneous operating expenses.....	500,000.00
Reserve.....	500,000.00
Air, special tactics.....	500,000.00

ADMINISTRATION.

Chief, salary 10,000.00, operating, 20,000.00....	30,000.00
1st Asst. salary 6000.00, operating, 15,000.00...	21,000.00
2nd Asst. salary 6000.00, operating, 15,000.00...	21,000.00
Purchasing agent, salary 6000.00, operating, 12,000.00.....	18,000.00
4 assistants, @ 3000.00.....	12,000.00
Office maintainance and supplies.....	50,000.00

Total.....\$7,152,000.00

PROPOSED ADDITIONS  
AND  
EXPANSIONS

## SPECIAL SECRET SERVICE

This phase of the set-up is merely a suggestion. If there is an advantage to you in having an entirely separate, under-cover, and untraceable Secret Service set-up to carry out assignments which you hesitate to turn over to existing agencies, I feel we can successfully take over that job.

In carrying out your personal assignments we would carefully work through two 'fences' to contact the man qualified to carry out the assignment. Neither fence would know the other, where the orders originated from, nor their nature. Only the qualified man assigned would know what the assignment is, and the details of how it is to be carried out, but he would not know the fence who contacted him. He would be entirely on his own, acting as a private individual, and paid for his services through another fence upon the successful completion of his assignment.

We would also send a check-up man to observe the actions of the assignment man, and where deemed advisable, send a third man to check on the check-up man.

If, as high Axis agents claim, they have 5th columnists serving as officers in our Army, Navy, Air Corps, and government agencies, it would seem advisable to check on them. Also, check-ups can be made upon investigations of other agencies.

If you feel you can, through this off-the-record, strictly q.t. set-up, secure information not available through other sources, we would be only too glad to tackle the set-up.

## OFFENSIVE AGAINST THE 5TH COLUMN IN PRODUCTION.

At the present time the enemy has an extremely powerful and well organized force striking at us through our production plants. They are engaged in slowing down production, sabotaging the ships, tanks, planes and ammunition, promoting strikes and slow downs, spreading damaging propaganda, and doing everything their well trained agents can think of to prevent us from producing enough war materials to meet the enemy on even terms. During our long observation of 5th column activities we have often heard the statement that "to prevent a ship from being launched is a greater victory than to sink it on the high seas." Slowing up production is a major victory for the enemy.

The success or failure of our war effort depends upon production, therefore, it is just as important to defeat the enemy within our production plants as it is to defeat them on the battlefield.

During the past nine years we have studied the 5th column procedure closely and have developed plans for effective counter measures.

Combatting the 5th column in our war production plants will not be easy. Half hearted measures, theories, and bungling will only meet with failure. Such schemes as inaugurating a 'quota busting' campaign, offering rewards for outstanding production, or putting into effect any government sponsored speed-up program is pre-doomed to failure. The 5th column will fight any such effort with every bit of strength they have--their job is to slow down the production of ships, tanks, and planes, and they will use every means in their power to do so.

To launch an effective offensive against the 5th column, we should follow the methods which have proven so successful for the enemy, and I am confident this can be done under the following steps, and not only whip the enemy at their own game, but at the same time increase our war production by at least 20%.

1--Establish production zones, and using labor union tactics, assign one director to each production group within the zone--  
ie. shipyards, plane plants, tank plants, munition plants, etc.

2--The director will assign one organizer to each plant to work through the Red Cross in organizing Plant Safety and First Aid training classes. Where such a program has already been started, the organizer will work through the existing groups.

3--Out of these groups the organizer will select men qualified to serve as department organizers. These men will in turn organize classes in Safety First and First Aid in the various departments and in the Women's Auxilliarries.

Note: The reason for starting the offensive against the 5th column in this manner is so that the 5th column agents will have no talking points to undermine the groups, which are later to serve as counter offensive units. This will also give the organizer a chance to become thoroughly acquainted with the men and select those who are qualified and willing to carry on the program.

4--At this point the management and these various groups may be brought together to discuss plant safety, air raid precautions, and other subjects of mutual interest. These meetings will take the form of an educational program, with the use of reports and motion pictures of the part that the plant products are playing in our war effort.

5--Through these groups, carefully start correspondence between the fighting forces and the workers. When a piece of equipment is finished the workers can attach a note wishing the boys who

will use the equipment 'Good Luck'. Here, by the proper handling the men in the plants can be brought into close contact with the men on the battle lines and be made to realize how vital production is to winning this war.

6--By this time the program should be sufficiently entrenched to start the real campaign against the 5th column. Here the program divides itself into three distinct objectives:

a--a selling campaign to spread enthusiasm, confidence in the management, and the idea that only speed and efficiency in production will win this war.

b--vigilance and the apprehending of 5th column agents engaged in attempting to slow down production and sabotage equipment.

Note: When sufficient evidence is secured the information will be turned over to the proper authorities.

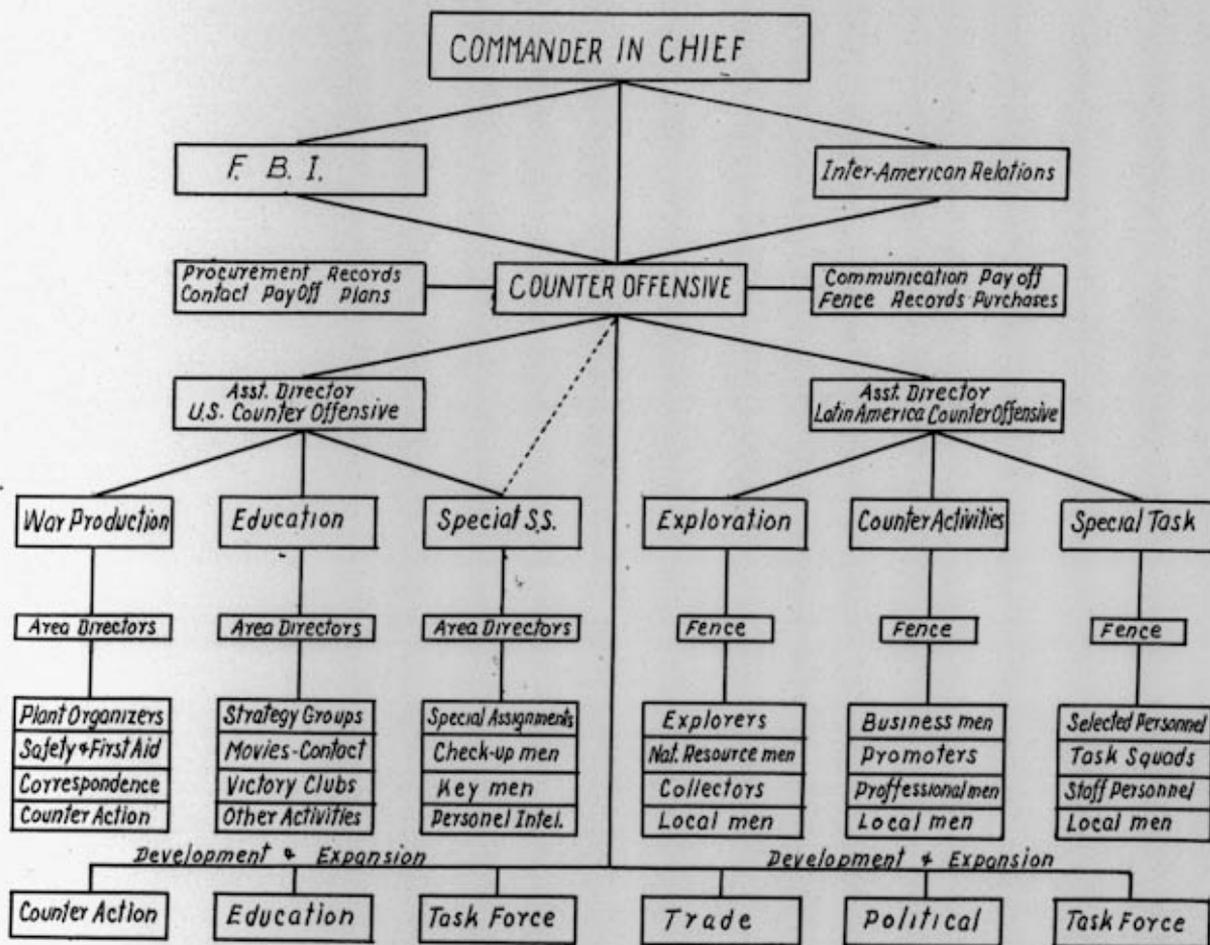
c--a 'quota busting' campaign, sponsored by the workers themselves. The 5th column cannot fight an overwhelming majority.

7--From here on the counter 5th column action must necessarily be guided by the current developments and local conditions. The fact is that with this type of organization we have a large army of loyal American workers who realize fully the important part they are playing in winning the war and the dangers that exist in the 5th column action that is attempting to slow up and sabotage production.

This whole program should be put on without publicity, and great care must be exercised to guard against politics, 5th column counter-action, and misunderstanding between the management and the workers.

During the past ten years we have taken every opportunity to visit production plants and sound out the workers, and as a result,

have every confidence that this type of counter offensive will have the full cooperation of the men in the plants. A great majority of the workers are anxious to play a bigger part in our war effort than just putting in a day's work. Here is his chance to be of real service.



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BF Lamb

## GENERAL RESUME OF FIFTH COLUMN ACTIVITIES

### PERSONAL BACKGROUND AND CONTACTS UPON WHICH THIS REPORT IS BASED.

I was born in Santa Ana, California, on Jan. 18, 1901, and attended the local grammar and high school. During the first world war I became very interested in intelligence work and carried on activities under the local sheriff. During school vacations I made trips into Lower California and Mexico, and became familiar with the entire peninsula and gulf. I earned my way through college by serving as a Field Scout Executive and later as a Director for the Department of Camping for the Boy Scouts of America. This job was leadership and training leaders. After finishing school I organized the Western Aerial Survey Co., and later the California Sales Service Co.

I married Virginia Bishop, a girl who was also born in Santa Ana, and whom I had known from childhood. Our mutual desire for adventure and the tackling of tough jobs decided us upon the career of exploration instead of business. As a preliminary training course we built a sixteen foot canoe, and after several months practice and preparation, started from San Diego, California, on Oct. 9, 1933, and sailed down the West Coast of Mexico bound for the Panama Canal.

Before leaving we contacted the 11th Naval District Intelligence Officer, hoping that we might be of service in securing a great deal of valuable information for him. Our method of travel was considered impossible, however, and we could hardly blame the Navy for paying us little heed.

During the ensuing three years we covered every foot of the Pacific coastline of Mexico and Central America.

Traveling as we were in this small canoe, fighting storms at sea, heavy surf, and living off the country, we were made welcome at every place we stopped. We stayed for a least a week at every Japanese camp along the way. Fifth column activities were in full swing at the time, and we lost no opportunity to make every contact possible with German and Japanese agents. We also made many trips inland and visited most of the major cities along the way, and as a result we became acquainted with a great many axis agents throughout the west coast and interior of Mexico and Central America.

We completed the long canoe trip at Cristobal, Canal Zone, on Oct. 9, 1936. Upon our return to the United States we wrote up our experiences in 'Enchanted Vagabonds', published as a Harper 'Find' by Harper Brothers. It was a best seller.

Then to raise funds for another expedition we made a national lecture tour. Our spare time was spent in visiting factories, schools, and local city officials, making a study of the labor, educational, and civic fifth column activities. While in Washington, D. C. we again attempted to become members of the intelligence service, and again found little interest in what was going on in Latin America.

On April 24, 1940, we set out on another major expedition, this time to search for the Lost City of the Mayas--an undertaking in which all previous expeditions had failed since the time of Cortez. As a preliminary hardening up trip we hiked down the west coast of Mexico, carrying our own packs and living off the country. During this long, two thousand mile toughening

up hike we revisited many of our old acquaintances, particularly in the Japanese camps along the coast, and the German agents in the larger cities. Through them we were able to work into the inner circle of the axis activities, and were amazed at the program being carried on.

Arriving at Tuxtla Gutierrez, capital of the state of Chiapas, we were welcomed by the Governor and given every assistance in his power. We leased an airplane from a German agent and spent several months exploring the Maya area from the air. After locating the Lost City we hiked in on foot, reaching the Lost City on Nov. 11, 1941. Close to the City we also discovered an isolated tribe of Mayas. Upon returning to Tuxtla for another shipment of film, we heard that war had been declared, so gave up further exploration and returned to our home in Santa Ana, California, determined to do what we can to help lick the axis.

Accounts of our explorations have been widely read in Latin America, and the down-to-earth type of explorer is very popular there. As a result it has given us the chance to meet most of the high political and military officials. Through them we have become quite familiar with the inside political and fifth column set-up.

Realizing what was going on we have studied, trained, and taken every opportunity to prepare ourselves for taking an active part in combatting the axis activities should our government desire our services. Our lives have been spent in meeting obstacles, arriving at the correct solution, then getting results. Many times a wrong solution would have meant death. Always it has been a case of fast, clear reasoning, considering

every possible angle, then accomplishing the task at hand. This training has given us a special advantage which should help in dealing with the Fifth Column activities which requires clear reasoning and fast action.

The following report is a brief resume of nine years' observations of Fifth Column activities.

ACTIVITIES IN LATIN AMERICA.

It would require a report of several hundred pages to completely outline the Axis preparations now being made in Latin America. Through our long association with the Axis agents we are quite familiar with their whole program. We know and have lived with most of the Japanese groups, and are familiar with all of the bases being constructed in Lower California and Mexico. As more or less popular explorers we have been able to associate informally with high officials and Axis agents, and have even gone so far as to sit in on some of the planning.

We have camped at the debarcation ports with their adjacent landing fields at Scammon Lagoon, Turtle Bay, San Quentin, and Magdalena Bay. Also San Felipe Bay, Angeles Bay, Adair Bay, Kino Bay, and Ensenada Grande. This work has been done openly and apparently without causing grave concern on our part. To the casual observer, these places are unimpressive. There is little to see. Some of them are sport fishing resorts. But their importance cannot be overestimated. The plan is that when Japan is ready to attack our west coast the bombers will first come over and unload their incendiary bombs upon assigned objectives, then fly down to these landing fields. At the same time Japanese transport ships, protected by interceptor fighters, will put in at these various ports and unload light bombers,

fighters, gasoline, and bombs. The bombers will gas up, take on another load of bombs, and then come back for another air raid. Ten raids are planned.

We should immediately take definite steps to render these bases ineffective. We know General Cardenas very well, and entirely discredit his report that the situation in Lower California is 'well in hand'. The reason for this statement is obvious.

Along the coast line of the states of Tabasco and Campeche on the Gulf of Mexico there are at the present time being constructed several large submarine bases. The maps of this area are incorrect. There are four navigable rivers that are not shown on the map. We have explored this area by air many times and are familiar with it. The unmapped rivers offer good shelter to submarines and tankers. Hidden landing fields have also been constructed close to these sub bases. The significance of these locations will be shown later under Axis War Plans.

Another point which should receive immediate attention are the refueling ports. One large fueling station has been constructed at Puerto Mexico and another at Salina Cruz. The Salina Cruz refueling station has a capacity of 335,000 barrels of gasoline and fuel oil. When we were in Salina Cruz in 1935 the preliminary surveys were being made by Japanese engineers. We learned of the complete plans for the construction of this refueling station at the time. The installation was completed as planned in 1941.

Tank roads from Puerto Barrios in the Gulf of Honduras are now under construction across Guatemala to Comitán, in Chiapas, Mexico. These will play a very important part in the

plans for the capture of the Isthmus of Tehuantepec after the Panama Canal has been closed.

In 1936 we lived for two weeks at a large Japanese camp in the Gulf of Panama, close to the Panama Canal Zone. This camp was occupied by about two hundred Japanese engineers, Army, and Navy officers. Their cover-up was fishing, but they were there for just one purpose--the closing of the Panama Canal when the time came. With five years of preparation, they probably have the situation well in hand. We reported this to Naval Intelligence at the time but they expressed no interest. If the Japanese plans have been carried out the Panama Canal could be closed on five minutes notice. This situation should be taken care of immediately, for without the Canal, our only point of transshipment is the Isthmus of Tehuantepec, and according to the Japanese plan they will have complete possession of the Isthmus before we have time to do anything about it. This will necessitate our ships making the long trip around Cape Horn, subject to powerful raiding forces.

The above are just a few of the axis preparations now being made. Through our intimate knowledge of what is going on in Latin America I feel that we are in a position to render a very important service to the defense of the United States. All we need is the green light to go ahead. I feel confident of the results.

#### FIFTH COLUMN IN THE UNITED STATES.

Aside from the extensive preparations for the invasion of the United States being carried on in Mexico and Guatemala, they are directing a very intensive fifth column operation in the

United States at the present time. The Axis agents claim that there are eleven Axis men in the Congress of the United States, more than one hundred in the FBI, and a great many in our Army and Navy Intelligence. They claim to have agents in every State Senate, and a large number in every war production factory, plane plant, and shipyard. Also men on every Navy ship and in each Army and Air unit. It is imperative that we apprehend these agents and put them out of commission immediately.

The sources from which the above information has been obtained have since proved to be quite sound. Over a year ago we learned of the Japanese plans for the attack on the Hawaiian and Phillipine Islands, the Malay peninsula, and the Japanese--German pincer movement on India. We disclosed these plans at that time to the proper Naval officials, but were assured that such aspirations on the part of Japan were fantastic; that our Army, Navy, and Air Force were in a position to anticipate such an attack and annihilate the Japanese Navy and Air Force before they got within striking distance of the islands. We figured the Navy should know what they were talking about, so said nothing more about it.

The point is that the attacks have been carried out so far exactly as we heard it would be over a year ago. This leads us to believe that our sources of information are authentic.

From these same sources of information we learned of the Japanese plans for the attack on our West Coast, and if these plans are carried out with the same dispatch that the Japanese have used to date, we have little chance of winning this war unless we immediately take drastic steps toward an all out defense.

## AXIS PROPAGANDA IN LATIN AMERICA.

Axis propaganda is sold to the people in several different ways, including direct, indirect, reverse, the soft-soap program, and the 'Americas for the Americans' program.

### 1--DIRECT SELLING.

This is handled by four large groups of traveling salesmen, and many local agents. The set-up is as follows:

#### a--'MEDICINE MEN'.

These fellows are likeable, intelligent, enthusiastic young Germans and Mexicans. They travel from village to village in their assigned districts with various types of street shows, including Punch and Judies, ventroliquists dummies, magic, etc. They sell medicine, trinkets, and propaganda to the man on the street.

I have traveled with these fellows to a considerable extent and have found their method of selling very effective. Their shows are interesting and get a lot of laughs. During the course of the show they present the United States at its worst and Germany at its best. They turn every mistake that we have made against us, from the Vera Cruz incident up to recent blunders. They show us up as the 'Jewmited' States--a country of crime, graft, gangsters, chiselers, of terrific national debt, of embargoes against the 'good neighbors'. They show us as a country of unemployment, WPA, jitterbugs, loose morals, and a money-mad nation ready to cheat and steal at every opportunity. They tell the people that at the end of the last war Germany was a beaten and bankrupt nation and the United States had grown fat and rich

from profiteering on the war. Then they show Germany today as a rich and powerful nation and the United States as a nation of unemployment and debt. Every new mistake we make they play up for all it is worth. They point to the Rockefeller set-up for Cultural Relations between the Americas and get a great laugh as they point out our 'culture' as jitterbugging, modern art, gangster movies, political graft, and alimony suits. In seacoast towns where we have an American Consul they compare him to the German Consul. We must admit that it is a sad comparison. Every move we make here in America that can be used as a salestalk against us is immediately spread throughout the whole area by these 'salesmen'. It is more effective than we would like to admit. So far we have no effective counter measures in force.

b--TRAVELING SALESMEN.

This is a group of neat appearing, congenial salesmen who sell direct to merchants and individuals. In 1940 this group were placing large orders of merchandise on consignment. And last year we found that, with very little German or Japanese goods to sell, they were still calling monthly upon the merchants, collecting on what had been sold of the consigned goods during the preceding month, and re-selling the New Order from the trade angle, using the consignment idea as an example of trade with Germany. They try to drive home the advantage of trading with Germany, and they have a very convincing argument. Like the medicine show men, they also use every mistake that we have made against us, attempting to show that Latin America can never have favorable relations with the United States.

c--BUSINESS MEN.

This group represent themselves as business men and contact

the business men, the manufacturers, and the producers of raw materials. Their selling is pointed towards the advantages of siding with the Axis and the New Order. And here again they have a very effective selling point. They put considerable stress on the idea that in the past the United States have given all the Latin American countries a very dirty deal, imposed embargoes against them, and refused to trade manufactured products for raw materials. They have a list of very convincing arguments. Following this they take some very healthy digs at our 'good neighbor' policy, showing that in the past we ignored the Latin American countries, cheated them, strangled them, and insulted them, and now that we need their help we want to call them our good neighbors. Following this they present a very favorable trade agreement to take place immediately after the war. In some cases they even go so far as to sign contracts. Without exception all of the sales talks we listened to were extremely effective. We should be presenting our side to the Latin Americans with equal or superior force and enthusiasm.

d--The FOURTH GROUP represents itself as big business men and promoters. They contact high officials and key men. Their main sales talk is along the line of trade relations with Germany and the advantage that the country would have by swinging to the Axis. They represent themselves as having a great deal of influence and attempt to sell the idea that if the country will swing in with the New Order they will be protected and rewarded for their part in the conquest of the United States.

## 2--INDIRECT SELLING.

This indirect selling is done by enlisting men who have already been sold on the New Order to exert what influence they

have upon their fellow associates. This group includes almost everyone with influence. Also men who have had a dirty deal from some American, or who stands to profit if Germany wins. They are kept well informed by the various selling groups and from our observations, their influence is considerable.

### 3--REVERSE SELLING.

This is done by a large group posing as Americans, and they attempt to sell American propoganda which is distasteful to the Latin American. They point with pride at the things which the other salesmen use as examples against us. They argue aimlessly and quite unconvincingly against the points which the other salesmen have used. The effect of this, quite naturally, is that the person who has listened to both sides will naturally decide in favor of the Axis. These men affect a very disagreeable character. They are gruff and uncongenial. They attempt to depict the American as the scheming shyster, and their impersonation is effective. We were unable to become well acquainted with this particular group because of their snobbish and insulting manner. They have certainly done a good job of showing the Americans up as being of snobbish and distasteful character. They are continually bragging about putting into effect theories that the ordinary man knows won't work. They talk technocracy, the 30-Thursday plan, and brag about the Matanuska colony, modern art, slick deals, and labor tactics. This type of reverse propoganda is very damaging to us. More damaging than we realize.

### 4--THE SOFT-SOAP PROGRAM.

A widespread and successful program has been carried out to get the Latin Americans to soft-soap all Americans who enter

their country. So successful is this program that anyone traveling in Latin America will be convinced that the vast majority of the people are pro-American. This, of course, is not the case.

The general rules are--the Gringo is a sucker, tell him what he likes to hear; make him think you are pro-American; bleed the United States for all we can get; smile with your mouth but hate in your heart; keep the fools fooled until we are ready to strike.

We know many people who have traveled extensively in Latin America who have been convinced that these countries are pro-American. It might be remembered that Camacho's campaign was managed and financed by the Germans, and that Guatemala has a very satisfactory trade agreement and pact with both Germany and Japan.

#### 5--THE "AMERICA FOR THE AMERICANS" PROGRAM.

The Latin American people call themselves Americans, and the people of the United States "Gringos." Both Germany and Japan are selling the idea that the Americas should belong to the Americans, and that with their great supply of gas they are going to annihilate the Gringos and give the United States and Canada back to their rightful owners. The subject of gas is stressed with striking effect. Also the point that with the Americas producing raw materials and with Japan and Germany manufacturing them into useful articles, there will be a wholly satisfactory New Order.

#### PROPAGANDA SENT TO THE UNITED STATES FROM MEXICO.

A widespread propaganda campaign originating in Mexico and Guatemala is now being spread throughout the United States.

This is divided into two classes, open propaganda and closed propaganda.

1--OPEN PROPAGANDA.

Examples of this type of propaganda are--"the Japs have a tin fleet; their ships are poorly made; the Japanese Navy does not amount to much, we can lick them in two weeks; Japanese gunners are poor shots; they can't fly; Japan hasn't enough resources to carry on a long war; they didn't get very far in trying to conquer China so how could they hope to invade the United States; California is too far for the Jap planes; Most American born Japs are pro-American; the Panama Canal is impregnable; Mexico and Central America are friendly to the United States; there's nothing to worry about; Germany is having internal trouble; the morale in Germany is very low, etc., etc." The majority of this type of propaganda is pointed toward making us remain complacent and to give us a feeling of security. They have spread their propaganda over our radios, from our lecture platforms, and through our press, in addition to their powerful whispering campaign.

2--CLOSED PROPAGANDA.

This type of propaganda is spread throughout certain classes of the American people by paid agents. A strong campaign is now being launched to try and slow down the war production industries. They are also spending a great amount of money on trying to show up the American born Japanese as being pro-American.

Probably the most damaging propaganda is being spread by paid agents through our labor unions. Every effort will be

made to get the man working in our airplane plants and shipyards to slow down. It is hoped in some cases to get the men to take a whole day to do an hour's work. Every means will be used to cause dissatisfaction among our workers. Agents in higher places are promoting profiteering. As this particular program proceeds certain exposures will be made to cause dissatisfaction, discouragement, and resentment among our citizens.

Another large group are working among our armed forces, developing resentment against discipline, against the officers, and against intensive training. They tell the men it would be better to lose the war and be alive than to die winning it. Many officers have been sold on the idea that if they slow up enough on training they won't be sent to foreign posts, thereby saving their necks.

A great amount of money is being spent to promote labor trouble, the holding up of defensive measures, the slowing down of civilian defense programs, and in practically every function of our defense and war efforts.

Another part of this program is an intensive effort to quell anyone who talks against this type of propaganda. They use the words 'alarmist', 'war mongers', 'quislings', 'kibitzers', etc. The purpose of this particular campaign is to stop anyone who attempts to arouse the people to an intensive war effort.

The propaganda program goes very much farther than has been outlined above, and it would take a report of many pages to include it all. We must realize that we have a terrific force against us and that our only hope of salvation is to combat it with every method we can develop. Unless we get into

action at once we have little chance of winning out against the tremendous forces arraigned against us. This war is not only one of combatting the enemy with bullets, gases, and bombs, but also one of words, and convincing arguments that will determine upon which side the people of this earth are going to fight.

GENERAL AXIS WAR PLANS AGAINST THE UNITED STATES.

As a result of our close association with high axis agents in Latin America over a period of the last nine years we have picked up considerable information on the general war plans of the Axis against the United States. Briefly, they are as follows:

1--THE FIRST COLUMN OFFENSIVE.

This has been assigned to Japan. Her first step is to invade and control the North and South Pacific, as far east as longitude 150 W., which includes the Hawaiian Islands, and as far west as longitude 60 E., which includes Burma, the Coast of India, and Ceylon. At the present time this assignment has been completed on schedule. The second step is a concentrated attack upon the Hawaiian and Aleutian Islands. The third step is an all-out attack upon our West Coast, which also includes the closing of the Panama Canal, the capture of the Isthmus of Tehuantepec in Mexico, Lower California, and the invasion of Alaska. The fourth step is the invasion of the United States from the West Coast. High Axis agents in Mexico have every confidence that Japan will succeed in this assignment.

2--SECOND COLUMN OFFENSIVE.

This is assigned to Italy and Germany, and includes the invasion of the eastern portion of Brazil. It is planned that the areas invaded are to be used as bases for the control of all the South American countries and the west Indies, to be carried out in four steps. From the information received, so far all the preliminary preparations have been completed, including many secret air bases and submarine bases along the coast. There are also said to be bases along French Guiana and Venezuela.

3--THE THIRD COLUMN OFFENSIVE.

This column, assigned to Germany, is to strike simultaneously at the Panama Canal, Gulf of Honduras, the peninsula of Yucatan, and the Isthmus of Tehuantepec. Here it will be noticed that both the First and Third Columns have been assigned the closing of the Canal and the Isthmus of Tehuantepec. Japanese and German bases already established close to these objectives will be used in this offensive. It is planned to gain control of the states of Yucatan, Tabasco, Campeche, and Vera Cruz. Here also the First and Third Columns are cooperating in the control of the Isthmus of Tehuantepec and its rich oil fields. The Isthmus of Tehuantepec is vital to us because it is the only point of transshipment. With air and submarine bases in Yucatan, Campeche, Tabasco, and Vera Cruz, the Axis will be within easy striking distance of our states bordering the Gulf of Mexico, which are included in the third step of the offensive. From these gulf bases, together with the bases in Venezuela, it is hoped to bring Cuba and the West Indies under control. At the present time there is extensive activity in Yucatan, Guatemala, and Chiapas, in preparation for the Third Column Offensive. The fourth step in this offensive is the invasion of the United States from the south.

4--THE FOURTH COLUMN OFFENSIVE.

We were unable to secure a great deal of information regarding the Fourth Column Offensive, it being outside the hemisphere of our operations. All we could learn is that the first step is a German drive through Turkey against India, in cooperation with Japan, then an attack on Iceland, from there to Newfoundland, the east coast of Canada, and then the

east coast of the United States. Generally speaking, each column is to operate in four definite steps, and in complete cooperation.

5--THE FIFTH COLUMN OFFENSIVE.

We were able to secure a great deal of information in regard to the Fifth Column Offensive and found it so widespread and so diversified that it would be impossible to detail it here. The Japanese now residing on our West Coast have been assigned an important part in the Fifth Column Offensive. Well trained squads have definite assignments. These include the guiding of bombers to their assigned objectives by the use of fires, traffic flares, flash lights, and radio beams. Several tests will be run first to check the accuracy of these guides.

Truck squads are to drive their trucks onto air fields to block the take off of planes and to smash and set fire to planes in the hangers.

Traffic squads are to block military roads, blow up bridges, damage railroad tracks, and cut power lines. Other squads are to block harbor entrances.

Water squads, after several years preparation and study, know just where and how to destroy water aqueducts, dams, power plants, and contaminate drinking water.

Fire squads are to start fires in oil storage tanks, forests, factories, and docks, using fire sticks, incendiary bullets, and bombs.

Many groups of young people have developed means of putting sugar and molasses into gasoline supplies for our planes and mechanized units.

Hundreds of small raid squads have been trained and equipped for the wiping out of anti-aircraft batteries and other units of our repelling forces.

Fifth columnists now working in aircraft plants and shipyards have planned long and carefully for their part in the offensive.

High Axis agents who we now have little reason to doubt, claim it will be a knockout blow, taking us so completely by surprise that we won't have a chance.

It is imperative that we immediately take steps to stamp out this fifth column which is now operating in the United States and Latin America. It is imperative that we immediately remove every Japanese from the West Coast area to some inland point. As a result of our observations we firmly believe that every Japanese on the West Coast is loyal to Japan. The Japanese born in America have been trained since childhood to be loyal to Japan. During the day they attend American schools, but in the evening they attend Japanese schools where they are taught loyalty to the Land of the Rising Sun. Every Japanese home has a radio and listens to Japanese broadcasts nightly. We have heard the boast many times that there isn't a single Japanese traitor in America. By 'Japanese traitor' they mean a pro-American Japanese. Japan has anticipated the possibility that her fifth column may be moved to inland concentration camps, and to offset this they have a reserve fifth column of Germans and Italians who are to take over in case the Japanese fifth column is rendered ineffective. This means that we must not only control all of the Japanese, but also the German and

Italian agents.

Under the grave circumstances which now confront us we should consider anyone who in any way delays our immediate defense as a member of the fifth column. If we hope to survive this great catastrophe which confronts us we must at once take an all out action against the fifth column. It is imperative that we act now, or suffer the fate of the other nations who failed to realize the power and treachery of the enemy. The Fifth Column has been trained, equipped, and poised to strike for the past several years.

BRIEF OUTLINE FOR A DEFENSE ARM TO STRIKE AT THE FIFTH COLUMN.

This is a new kind of war. For the first time the survival of our nation is threatened by an extremely powerful enemy. An enemy who is fighting an entirely different kind of war than the world has ever known before. Their plans are well laid, based upon complete and detailed information of every feature of our war effort. Their potential striking power is far more powerful than we realize. I have watched their activities very closely for many years and have developed effective plans for a counter offensive. Every important military objective, every dam, every power plant, aquaduct, airfield, every manufacturing plant, every bay, cove, and possible landing place along our shores, and even every tradition and weakness of our armed forces, have been closely studied, and painstaking plans have been laid for its use or destruction. Every bomber that comes over will have a definite assignment and will be guided to its objective by Fifth Columnists. They will strike at us with terrific force, not only from without but from within. Will we find ourselves unprepared to meet this new kind of war? We have our Army, Navy,

Marine Corps, and Air Force, to strike at their First, Second, Third, and Fourth Columns, and with this force we can engage the enemy in unrestrained battle.

But we do not have a fifth arm of our armed forces to strike at the enemy's fifth column, who have already invaded our country. The existing government agencies who might be assigned to this duty are already overloaded with the additional work arising from our war effort, they are hampered by legal restraints, and are also at an added disadvantage because the enemy has already invaded their ranks.

The enemy at the present time is dealing us a staggering blow and our efforts against them have been discouragingly ineffective. They are slowing up production, causing strikes, spreading damaging propaganda, and putting stumbling blocks in the way of many of our war efforts. They have become members of our Congress, State Legislatures, and local governing boards. They hold high governmental positions, are in every factory and shipyard, in our intelligence services, in our Army, Navy, Marine, and Air Corps. They are sabotaging our ships, planes, and factories, and are advising the enemy of every detail of our war effort, the sailing hour and destination of our ships, and every movement of our armed forces. There are thousands of them, trained, equipped, and poised to strike when the order is given.

So far we have let them operate at will under the protection of our Bill of Rights, and the maze of laws we have passed for the protection of our citizens. Some of these laws have even been written and placed into force by the enemy. We must now take drastic steps around these protective laws so we can strike this

enemy within our borders just as we are fighting the enemy on the battle fronts. We must not only strike at the Fifth Column here in the United States, but in Latin America as well.

A New Arm of our armed forces, geared to this new kind of warfare, should be created and organized immediately. France was defeated because she did not realize the power of the enemy within her borders. We must not make that mistake. Let us strike, and strike quickly and effectively at the enemy who have already invaded us. If we don't we stand little chance of surviving this battle. What then the value of the laws that are slowing us up now?

The New Arm will not usurp the present work now being done by our existing agencies, but rather it will work in close cooperation with them, relieving them of some of the tremendous overload under which they are now struggling. This New Arm should be under the direction of the Commander in Chief of our Armed Forces, serving as a Fifth Corps of the War Department, geared to this new kind of war, stripped for action, and armed with authority to strike at the enemy wherever and whenever it is necessary to do so. We must win this war, and to do so we must deal the Fifth Column a knockout blow at once.

The plans for the organization and operation of this New Arm naturally may not be disclosed here. I have given this matter a great deal of study during the last several years and believe that the following problems which confront us can be solved effectually and efficiently.

PROBLEM #1.

THE EVACUATION OF THE JAPANESE TO FARM AREAS

Rising resentment and apprehension over the bungling and mismanagement of the evacuation of the Japanese from the West Coast has brought a deluge of demands for action. Many are advocating that the 9th Corps Army take over. Others feel that it should be handled by the War Department itself, and still others are advocating martial law.

It is true that the whole thing has been a very sad mess. Large groups of Japanese have been evacuated from defense areas, and are now wandering through the Western States at will. Many caravans, consisting of as many as twenty cars are to be seen daily upon the highways of the west. Every state is up in arms at the complete mismanagement of the whole affair. Departments which are already taxed to their utmost are doing the best they can, but they are swamped with an avalanche of individual cases, overflowing files, and more requests for investigations than they can handle. The fact is that these Japanese have been turned loose on an unsuspecting public, causing apprehension, consternation, and discouragement. Nothing could be worse for the morale of our West Coast, which now needs every bit of that precious substance that it can develop.

Large Japanese 'picnics' are being held close to vital dams, aqueducts, and power plants. Tests are being conducted to check on the accuracy of bomber guides, including lights and radio beam stations. The situation is critical, its dangerous. We must override congressional bickering, political complacency, and administrative bungling, and evacuate all of the Japanese

at once.

This can be done quietly and efficiently without arousing an already apprehensive public by the following steps.

1--A Presidential decree under the Fifth Arm Authority for the evacuation of all Japanese.

2--Secure either by long term lease or purchase, undeveloped farming areas with available water supplies. The areas should consist of 10,000 acres or more, of which there are many on the market in the interior of the states of California, Oregon, and Washington.

3--Move onto these tracts abandoned CCC buildings and sufficient lumber and construction materials for the building of individual family houses. At the same time fence the entire area with a ten foot, fifteen strand barb wire fence, with only one entrance, and place guard towers at required intervals. Most of this work can be done by employing the Japanese who already have been forced from their homes and are wandering about the country in search of work, and families from restricted areas, thus immediately relieving a critical situation.

4--Transfer from our armed forces all Japanese enlisted men. These men can remain as members of our armed forces, and serve as police inside the fenced area.

5--Organize Japanese high school and college students and graduates into units of a Japanese social service organization to assist in the evacuation.

6--With the assistance of the Japanese service units and a sufficient number of the State Militia the evacuation could then take place.

The majority of the Japanese are engaged in farming and fishing and running small businesses. They have a sufficient number of cars and trucks to handle the migration. Each family can be permitted to move their personal belongings, farming equipment, and businesses, under the inspection and supervision of armed guards. No great loss will be incurred by the transfer of even the larger businesses to the assigned area, where they can set up and carry on as before, making what adjustments are necessary. After the evacuation has been completed additional adjustments may be made by the few who own large businesses and real estate, under the supervision of a qualified guard, thus eliminating 'property custodians', etc., which would only add to the expense and confusion.

The Japanese are an industrious and ingenious people. They have sufficient funds and farming equipment and small businesses to set themselves up a thriving community. They can develop their own water, set up their own government, and in a short time be an asset to us instead of a liability, producing much needed agricultural products.

I have associated with these people since childhood and have employed large numbers of them on our ranches. I am sure that the above plan can be carried out quietly and efficiently. Many theories have been set forth by men who lack the ability to size up the situation clearly. There must be no meddling, pampering, or bungling as we have had in previous projects. We are at war. Here is a job that must be done. This powerful Fifth Column must be rendered ineffective at once. It is just a case of face the problem, solve it, then get results. I have been doing that all my life and have every confidence that I

can handle this one.

The set-up can be used in handling the other enemy agents, also.

Objections will be raised, especially by Fifth Column agents who have important assignments to carry out, but the disclosures made of the preparation and equipment for the Fifth Column offensive take care of that angle and will arouse our people out of their complacent stupor into the realization that we are at war and must put everything we have into this fight, or lose everything. We have no choice now.

With this new arm in operation and getting results quickly and efficiently, the people will regain their confidence, shake off their apprehension, and put their shoulders to an all out effort to lick the enemy.

## PROBLEM #2

### CIVILIAN DEFENSE.

Japan is going to strike at us soon and hard, with pent up hatred and ferocity, and with every ounce of force that she has in her tremendous war machine.

The organization of the Civilian Defense on the Pacific Coast has been painfully slow. At the present time we are woefully unprepared.

The people are impatient and apprehensive. They are swamping the O. C. D. offices with requests to be put to work. Hundreds of groups are striking off on their own, organizing various kinds of defense efforts, but floundering aimlessly and working at cross purposes, trying to do something, anything, to get ready for the attack. They are crying for leadership.

I have known our present west Coast Director for many years. He is a good Forestry man, but definitely not the man for this job.

This is no time for bungling. The time is short. We must strip for action. Inefficient men must be replaced with leaders who have the ability to get the job done. We must cut out the dilly-dallying around, the pretty morale building, society parading in fancy uniforms, the confusion, the mis-guided efforts, and get down to brass tacks.

The best way to build morale now is with work, accomplishment, and action. Pitifully few first aid, fire, bomb, and rescue squads have been trained. Pitifully few people have been instructed in air raid precautions, incendiary bomb control, defense against gas, evacuation, first aid, etc. We have practically no emergency hospitals ambulances, fire fighting equipment,

or bomb shelters.

Practically nothing has been done in regard to evacuation. A good example of this is in Los Angeles where the evacuation job was turned over to the WPA. According to their program, it would require nearly two months to evacuate the city. Why was this important job put into the hands of men who haven't brains enough to earn their own living? Can you blame the people for being apprehensive?

The O.C.D. program has bogged down under an overload of plans and misguided effort. The present method simply hasn't worked out, and will not work.

Most of the local Defense Directors are able to devote only part of their time to the program. They are waiting for the National office to do something, to furnish finances, equipment, and definite instructions. This means delay, uncertainty, and waiting. In the meantime the people are growing more impatient, more discouraged. They are willing and anxious to get going, they are craving for action. Let's give it to them!

I have organized and trained many emergency squads, rescue and first aid crews, etc. I am sure the job can be done quickly and efficiently under the following program.

- 1--Under the present set-up place an experienced, qualified, full time, salaried, Director in charge of each state.
- 2--The State Directors will then see that each county has a capable County O.C.D. Director.
- 3--Instruct the County Director to re-organize the local Civilian Defense council so as to include the Chairman of the Board of Supervisors, the Sheriff, the Chief of the largest Fire Department, the Chief of Police of largest police department, the

Mayor of the largest city, and the County Scout Executive.

4--The County Director, acting as Chairman, will then instruct the council, (using clear, concise, and definite instructions supplied by the State Director) on every phase of the Civilian Defense program and the necessary steps to be taken to place the program into full force.

5--A complete survey and zoning of the entire county and incorporated areas must then be made and the necessary requirements outlined to place the program into effect.

6--The council will then present the program outlined, together with a request for the necessary funds, to the Board of Supervisors and City Councils, each district bearing its share of the expense. (Details and reasons for this procedure omitted for brevity.)

The above steps must be taken first before anything else can be done. We must have a firm foundation of leadership and complete understanding before attempting to build the rest of the program.

The next steps are action, hard work, and results.

7--Each County Council will employ a full time, salaried Squad Commander. A man experienced in organization and leadership. This commander should be made a Chief Deputy of the Sheriff's Office.

8--The Commander will then employ one full time instructor of Civilian Defense for each zone, and put them through an intensive training course.

9--These Instructors will then organize, instruct, and supervise the work of the Squad Leaders and Wardens within his

zone.

10--The Squad Leaders and Wardens will then organize and train their own squads in their specific duties, under the supervision of the Zone Instructor. During this training program each squad can secure or make most of its own equipment. This will eliminate the tremendous cost and delay of having the National Office supply equipment that can be secured or made locally, including First Aid kits, stretchers, cots, blankets, incendiary bomb equipment, rescue equipment, fire hoods, gloves, etc. The Red Cross has proved that people take more interest and get more pleasure out of a program if they are allowed to improvise, make, or furnish their own equipment.

11--After each Squad has completed its training the County Council can then beg, borrow, or buy, the additional equipment required for the function of the Squads.

12--Each Squad will not carry on an intensive Civilian Training Program, under the direction of the Instructor.

The County Director under this set-up is left free to carry out the organization and instruction of the other phases of the program, and has a well trained crew of leaders to assist him when necessary. We now have a solid foundation upon which to build the full program.

I have talked with a great many local directors and found them to be groping around in the dark, trying to get something done, but not knowing how. Leadership and Organization is the answer.

We need a unified, simple, definite program. Leadership and results must be our watchword from here on out. Every moment we lose now will find us that much less prepared when

Japan and Germany strike.

I have done a great deal of this type of organization work and am confident that the above program can be carried out quickly and efficiently.

PROBLEM # 3

NATIONAL GUARD, STATE MILITIA, AND HOME GUARD.

For the first time in our history the United States is faced with invasion. We have had a National Guard, State Militia, and during the last war, a Home Guard. During our long period of peace these organizations have drifted far from their original line of duty. The whole set-up is such a mess of politics, society hijinks, fifth column activity, and inefficiency that definite action must be taken at once to swing them back into line.

After analyzing the situation I am convinced that the only solution to the problem lies in placing the whole mess under the direction of a New Arm of the War Department, and under the command of a leader with the ability and the authority to straighten out the snarls.

As an example, the reorganization of the California State Guard is being restrained by a court order by a suspected enemy agent named Heinrich, regimental adjutant to the Sixth Regiment, who was commissioned as a Captain through political pull in the Guard last Nov. In his injunction suit against the reorganization of the State Guard he is objecting to the clause requiring that all commissioned Guard officers have at least one year of service in command of troops.

Heinrich claims that this clause would remove him from office because he can exhibit no record of service, and that it would damage him financially. Can you blame the people on the Pacific Coast for being apprehensive and discouraged when one enemy agent can stop the vital reorganization of the State

Guard, which we must have to meet the enemy when they strike?

We have a great many laws devised to protect the rights of our American Citizens, and the Axis Fifth Columnists are now using them to slow up our preparedness. Upon examination of the records, it will be found that this same thing is occurring all the way down the line.

By creating a new arm of the War Department to deal with the enemy who have already invaded our shores, we can override these stoppages and hold ups and get into action. This new arm must have the authority to eliminate from all ranks not covered by Army and Navy Intelligence the Fifth Column agents who have become members of our armed forces.

Also under this new arm I would suggest the organization of a Home Guard. There are a great number of men with good sporting rifles who can be organized into Home Defense Units, trained in guerrilla warfare, and when the Japanese attempt their invasion, can serve as Minute Men to assist in repelling the enemy. They can also, when trained, be of great service in time of air raids, serving as auxiliary police, fire watchers, protecting private property, and assisting the authorities wherever their services may be required in combatting the Fifth Column.

I have worked out complete plans for the organization and operation of this department of the New Arm, and am confident the enemy can be dealt a knockout blow in this field.

PROBLEM #4

FOREIGN INTELLIGENCE SERVICE.

We must have an Intelligence Service equal to or superior to that of our enemy. We would feel well informed and in a position to deal the enemy a death blow if we had one of our agents in every department of the enemy's government, in every branch of their Intelligence, on each of their ships and armed units, in all of their war production plants, and in every single phase of their war machine. We would feel confident of winning this war, particularly if the enemy had little or no information about our strength or plans. But the reverse is true and we find ourselves at a decided disadvantage.

We can't muddle our way through this war. We can't brag our way through it, and we can't win it with talk, fancy plans, or legal procedure.

What we need now is action, results, high speed accomplishment, and information on enemy activity.

At present we are in the dark. Pearl Harbor, the Philippines, Singapore, and Burma indicate how completely in the dark we are. Panama, Yucatan, Tehuantepec, Lower California, Alaska, and Iceland will be added to this list unless we get into action at once.

True, we are making some progress, but the enemy is moving much faster than we are.

We must create at once an efficient, far flung, Intelligence Service. An Intelligence Service equal to or greater than that of the enemy.

I have been in close association with the enemy intelligence

service for the past ten years and feel confident that we can beat them at their own game.

Up to the present time little information has been secured in regard to just what the Fifth Column has done and is doing in the Latin Americas. The files of our information departments are jammed with contradictory reports and rumors. From our observations there must be such a deluge of misinformation that not even a mastermind could get a clear picture of what is actually going on.

I know through long experience that every single intelligence agent in all of our departments is known to the enemy. When an application is turned in it passes through from 100 to 200 hands, before it finally reaches its completion. When an American agent is sent into any of the Latin American countries the enemy knows where he is going and what he hopes to accomplish.

While in Mexico and Guatemala we have been informed by our Axis acquaintances that an American secret service man was coming to that particular locality, when he was going to arrive, and what his mission was. The enemy is so well organized in the Latin Americas that at the present time we are almost powerless to secure any pertinent information.

We know that there are sub bases along the coast of the state of Tabasco. We know that tank roads are being constructed. We know that debarcation ports and landing fields are ready and waiting for use by the enemy. But up to the present time the authorities here have been able to do little about it. Here is a chance for the Fifth Arm of our War Department to strike a devastating blow by putting into force an effective Foreign

Intelligence Service to combat the Latin American Fifth Column.

I would suggest using an army made up of men who have made their living outsmarting and overcoming obstacles; of the seasoned fisherman who knows every foot of the coastline by heart; of the tropic explorer who can seek out hidden airfields in the jungle; of the rawboned Texan who knows our dusky skinned neighbors like a book; and of the hundreds of loyal friends we have spread throughout the length and breadth of the Latin American countries. If we had had an efficient Foreign Intelligence service, we would not have had the Pearl Harbor disaster. If we put into effect an efficient Foreign Intelligence Service now, we may avert a similar disaster here at home.

I have worked on the plans for the organization and operation of this department for the last ten years, and I am absolutely confident that here again we can strike the enemy a devastating blow.

PROBLEM #5

FOREIGN SERVICE IN LATIN AMERICA.

Now that we are at war, and with an overpowering Axis influence working against us in Latin America, we must take drastic steps to regain the confidence and friendship of our Southern Neighbors if we are to expect their help.

There is a German Consul in every major city and seaport, and although these consulates have been reported closed, they are now more active than ever. Most of the German Consuls are in business, running shipping agencies, hardware stores, etc. Many of them have married Latin American women and raised fine, well disciplined families. They take an active part in the social and civic activities, are well liked and respected, and their influence is strong. All the German Consuls we have met have been anxious to render whatever service they could with a smile.

On the other hand, we have comparatively few Consuls. Most of them live in Consulates or in hotel rooms, take very little part in local activities, and are not popular with the local people. I have met most of them and they just don't fit. If the people don't like the representative of a country, the chances are they will not like that country.

As an example, at the port of Manzanillo, Mexico, we have a young vice-consul. He is living in a hotel room and apparently has nothing to do but write up fancy reports on information supplied him by two Mexican boys under his employ. The German Consul has been in business there for years, is well liked and respected, and takes a very active part in the local activities.

The Port Captain, Chief of Customs, the Presidente, and the other officials are his friends. During our stay there we were invited to several parties which included the German Consul and the port officials. The butt of most of the jokes was the 'poor dumb gringo Consul'. Among other things, the two Mexican boys hired by our vice-consul to secure information for him were being paid twice as much by the German Consul to furnish only what the Axis wanted our Consul to know. This is not an isolated example. Conditions similar to this exist in nearly every place we have observed.

A survey of all Latin American Consulates should be made immediately by an impartial observer who knows and understands the Latin American people. The reason I suggest an impartial survey is because it is very difficult for consular officials to detect weaknesses in their own ranks, as they are all members of the same diplomatic school. At every place where the Consul has failed to gain the respect and confidence so necessary to us at the present time, he should be replaced by a man who has the qualities required. The misfits can be transferred to the Consular Office or Embassy where they will probably be better qualified to serve on the staff expansion program than newcomers from the States.

Heretofore the character and abilities of our consuls were of no great importance, but now it is vital. We must beat the German consuls at their own game. We should if possible, match Germany, consul for consul. There are many men with the required qualifications in Texas, Arizona, and California. Men who know and understand the Latin people and who speak their

their language fluently. Men who can gain the respect and confidence of the people instead of being an object of ridicule.

Our standing in Latin America is not favorable. The German Consuls have for many years been exerting strong influence, by selling trade relations, setting a good example, and winning the confidence of the people. On the other hand the influence of our Consuls has been negligible, if not detrimental.

We must open our eyes to the fact that we are engaged in a new kind of war, and that we must change our traditional policies to meet the new tactics of the enemy.

We must open our eyes to the fact that the Fifth Column has been exerting strong influence in Latin America, and it is possible that our Southern Neighbors may swing to the Axis side at a time when we need their help most, unless this situation is remedied immediately.

Under the New Arm, and working through the Foreign Service Department, we should at once clean house and extend our consular service to at least equal the influence now being exerted by the enemy. This would also promote trade relations and secure vital information not now available to us. Here again we can deal the Fifth Column an effective blow.

PROBLEM #6

PRODUCTION.

Our success or failure in this life struggle depends upon production. Every factory and shipyard in the United States has within it enemy agents engaged in slowing down production, sabotaging the products, and stirring up dissatisfaction and labor trouble. They are at present dealing us a staggering blow.

The enemy is smart enough to know that it is a much greater victory to prevent a plane, ship, or tank from being made than to destroy it in battle.

We need an army of superior forces to combat this powerful enemy army that has invaded our production plants.

I would suggest that we at once start fighting this enemy as follows:

1--Using the same organization tactics as our enemy, assign one or more organizers to each plant.

2--Organize in each plant 'Win or Bust' squads of superior force to that of the enemy. These groups can serve as Civilian Defense Squads, social groups, and Victory Clubs. Sell the workers on the idea that it is a case of production, and fast production, if we hope to win. The men on the battle lines can't stop the enemy unless we supply them with more and better equipment than the opposing forces have.

3--Have these squads talk speeding up; spread enthusiasm; reason with their fellow workers not to slow down or strike; and counteract every move the enemy makes.

4--These workers can also keep a weather eye on the enemy, watch for sabotage, waste, and company actions which cause delays or

increased costs. (A check on dud shells and defective equipment will show one objective to be accomplished.)

5--This large army of loyal workers will be able to render a tremendous service in the production field, changing their tactics to overpower each new move the enemy makes.

The Axis will strike soon and hard. Time is short. What we hope to produce next year will not help us now. Each delay is a victory for the enemy.

So far we have given the enemy agents a free hand in putting over their intensive program of propaganda, organizations, and damaging activities. But now if we are to survive we must launch a counter offensive, fighting every move the Fifth Column makes with a counter move.

I have visited many factories and talked to hundreds of workers and have studied and worked out every phase of the above plan, and am thoroughly convinced that this countermove can be put into effect with astonishingly good results.

## IN CONCLUSION.

This is a new kind of war. Other nations who failed to realize this fact have gone down in defeat one after another. We must not make that mistake. Their front doors were well fortified, but their back doors were wide open. So is ours at the present time. The enemy has entered.

This is a war of five columns. The Fifth Column invades, entrenches, slows down preparation, and prepares to strike from within when the other columns are ready to strike from without.

The enemy Fifth Column is striking at us now. The damage they are doing is terrific. So far our efforts against them have been feeble, although existing agencies have done their utmost. We must strike the Fifth Column a knockout blow if we hope to survive this conflict. We must have a superior force to fight them in every place that they are striking at us, from Congress right on down the line.

The organization and operation of a New Arm of our battle forces, to combat the Fifth Column may seem a large undertaking, but it is just as vital to our ultimate victory as our Army, Navy, and Air Force, and its effect against the enemy will approximate that of our other forces.

This New Arm should be created without publicity, without congressional muddling, and without politics, and should operate that way.

It should not interfere, duplicate, or usurp the responsibility or work now being done by existing agencies. It may, however, officially take over all or part of the work when requested or required to do so.

The New Arm should have authority and ability to combat the enemy wherever and whenever they are apprehended.

This New Arm should be considered an urgent war emergency and operate directly under the supervision of a unified command headed by the Commander in Chief of our Armed Forces, and including one key man from the Army, Navy, Air Force, the F.B.I., and the W.P.B.

This command will tie together the major forces of our war effort and eliminate duplication, misunderstanding, and confusion. It will relieve the departments from taking on added duties and furnish authority for a cooperative, concentrated offensive against the enemy.

The operation of the New Arm should include the following:

- 1--A personal secret service for the Commander in Chief of our Armed Forces, for investigation and securing information on subjects which must be kept from the enemy, and which are not now available to him because of official and political obstacles. At the present time no such service exists because the enemy has already entrenched himself in the existing services.
- 2--It will handle the evacuation and control of the enemies within our borders, working in close cooperation with F.B.I.
- 3--It will have supervision of the Civilian Defense, working in close cooperation with the War Department.
- 4--It will organize and operate a widespread counter Fifth Column program in our war production industries, working in cooperation with the W.P.B.
- 5--It will organize and supervise a Home Guard, working in close cooperation with the Army and its local Civilian Defense

Department. It will also assist the Army in clearing away Fifth Column entanglements in the State Militia.

6--It will organize and supervise a widespread and efficient Foreign Intelligence Service to combat with superior force the Fifth Column now operating in Latin America.

In short, this New Arm, under the direction of a unified command, will launch an offensive against the Fifth Column to strike and conquer with counter tactics on every front where they are now striking at us.

This is a new kind of war and we must engage and conquer the enemy on this new front before they are ready to strike the terrific blow they have planned.

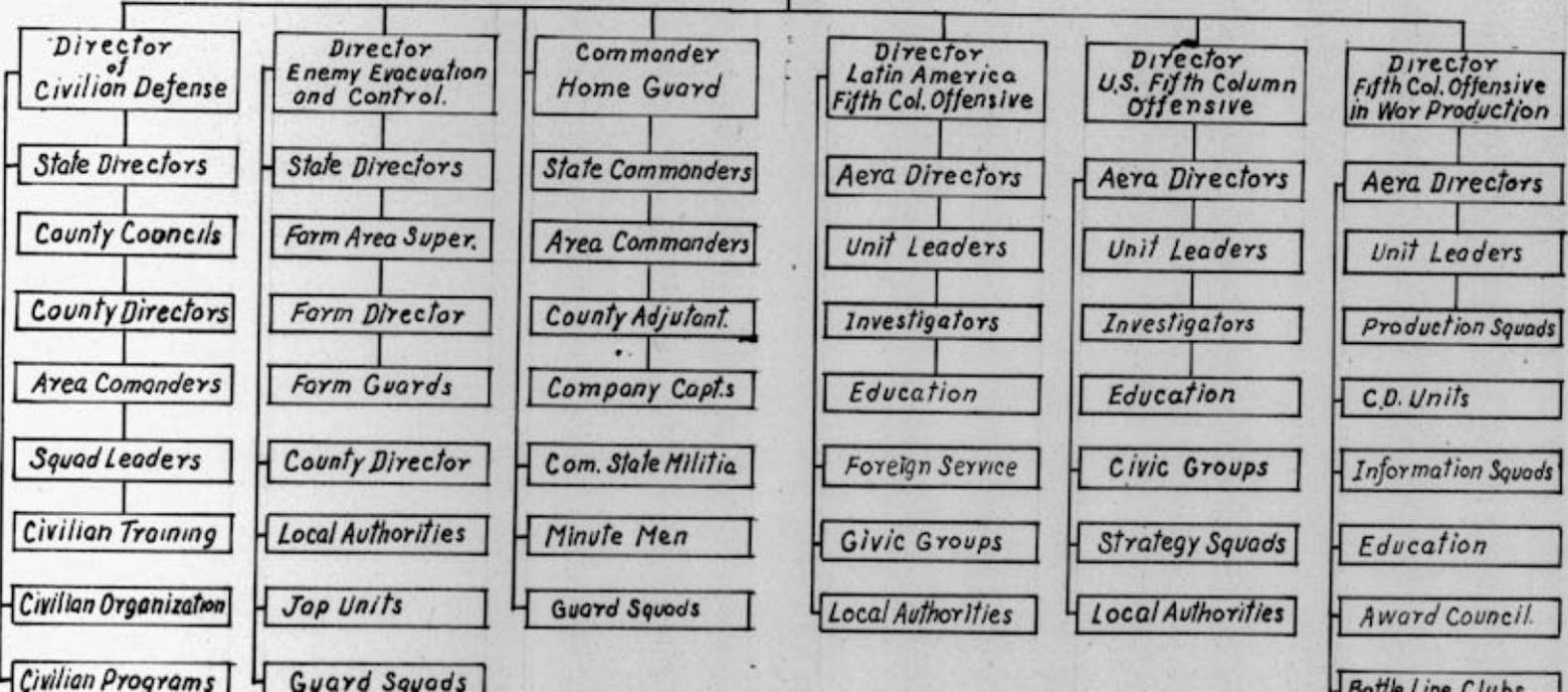
This is no time for theories, fancy plans, and brain trust bungling. From here on we can't afford to make mistakes or go off on tangents. Hard work and results are our only salvation.

I am confident that given the opportunity, I can organize and place this New Arm into effect and get satisfactory results. I have studied, prepared, and worked on the details for this New Arm for the last four years and am sure we can defeat the Fifth Column with the proper counter tactics.

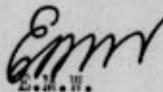
Commander in Chief  
of  
U.S. Armed Forces

Army Representative    Navy Representative    Air Force Rep.    Foreign Service    W.P.B. Rep.    F.B.I. Rep.

Commander  
New Arm



RESPECTFULLY FORWARDED TO THE PRESIDENT:

  
E.M.W.

(resignation of Dana and Virginia Lamb accepted  
9-4-43 by FBI)

JOHN EDGAR HOOVER  
DIRECTOR



Federal Bureau of Investigation  
United States Department of Justice  
Washington, D. C.

SEP - 9 '43

*Handwritten notes:*  
New York and  
file  
index  
Lamb

PERSONAL AND CONFIDENTIAL  
BY SPECIAL MESSENGER

Major General Edwin M. Watson  
Secretary to the President  
The White House  
Washington, D. C.

Dear General Watson:

As of possible interest to the President and you, I am setting forth certain information regarding Dana Upton Lamb and his wife, Virginia Bishop Lamb.

You will recall that Mr. and Mrs. Lamb were placed upon this Bureau's confidential pay roll on April 11, 1942 to obtain intelligence information in Mexico. As you were advised on January 18, 1943, the information submitted by them has been vague, and in some instances inaccurate; and no information of particular value from an intelligence standpoint has been secured.

The Lambs were interviewed at Nogales, Arizona on August 23, 1943 by a Special Agent of this Bureau and it was ascertained that the information secured on their most recent trip into Mexico proper was in the same category as the information previously submitted by them. They were accordingly advised that this Bureau had no further assignments on which they could be used and their resignations were accepted effective September 4, 1943.

With assurances of my highest regards,

Sincerely yours,

*J. Edgar Hoover*

*En Comis Lamb*  
*3-43*

Respectfully forwarded to The President:

E.M.W.

(re reports to FBI from Dana and Virginia  
Lamb on intelligence matters in Mexico)

JOHN EDGAR HOOVER  
DIRECTOR



**Federal Bureau of Investigation**  
**United States Department of Justice**  
**Washington, D. C.**

*file*

October 29 1943

~~PERSONAL AND CONFIDENTIAL~~  
BY SPECIAL MESSENGER

Major General Edwin M. Watson  
Secretary to the President  
The White House  
Washington, D. C.

Dear General Watson:

As of possible interest to the President and you, I wish to refer to my letters of January 18, 1943, and September 9, 1943, advising you that the information received from Dana Upton Lamb and his wife, Virginia Bishop Lamb, concerning intelligence matters in Mexico, was vague, inaccurate and of no particular value. You will recall that the resignations of these individuals were accepted, effective September 4, 1943, by this Bureau.

Mr. and Mrs. Lamb arrived in Washington yesterday and are residing at the Pennsylvania Hotel here. They previously submitted to this Bureau the first part of a bulky report based on their work in Mexico. Their purpose in visiting Washington is to continue work on this unfinished report.

With assurances of my highest regards,

Sincerely yours,

*J. Edgar Hoover*