

Subject File

PSF - WARM SPRINGS

1938-39

Box
191

PSF

Warm Springs

1938-1939

191

Box ~~191~~

SIXTH: The names and residences of the trustees until the first annual meeting are:

| <i>Names</i> | <i>Places of Residence</i> |
|---------------------------|--|
| GEORGE E. ALLEN | Wardman Park Hotel, Washington, D. C. |
| JAMES F. BELL | Wayzata, Minnesota |
| CORNELIUS N. BLISS | 4 East 66th Street, New York, N. Y. |
| JOHN S. BURKE | 46 East 66th Street, New York, N. Y. |
| WILLIAM CLAYTON | 5300 Caroline Street, Houston, Texas |
| ROBERT H. COLLEY | 10 Windsor Avenue, Wayne, Pennsylvania |
| CARLE C. CONWAY | 1 Sutton Place, New York, N. Y. |
| HARVEY C. COUCH | Pine Bluff, Arkansas |
| WALTER J. CUMMINGS | 1500 Lake Shore Drive, Chicago, Ill. |
| MARSHALL FIELD | 435 East 52nd Street, New York, N. Y. |
| FREDERIC J. FISHER | 54 Arden Park, Detroit, Michigan |
| ROBERT V. FLEMING | 2200 Wyoming Avenue, Washington, D. C. |
| EDSEL B. FORD | 1100 Lake Shore Road, Grosse Point Shores, Michigan |
| JAMES V. FORRESTAL | 17 Beekman Place, New York, N. Y. |
| S. PARKER GILBERT | Southampton, L. I., N. Y. |
| W. AVERELL HARRIMAN | Harriman, New York |
| ELTON HOYT | Union Trust Building, Cleveland, Ohio |
| WILLIAM F. HUMPHREY | 225 Bush Street, San Francisco, Cal. |
| LEIGHTON MCCARTHY | 45 Walmer Road, Toronto, Canada |
| ROBERT E. McMATH | 1019 Prospect Avenue, Bethlehem, Pa. |
| JOHN R. MACOMBER | Framingham Centre, Mass. |
| CARROLL B. MERRIAM | 1243 Western Avenue, Topeka, Kansas |
| JEREMIAH MILBANK | 16 East 67th Street, New York, N. Y. |
| KEITH MORGAN | 71 East 77th Street, New York, N. Y. |
| WALTER P. MURPHY | Lake Forest, Illinois |
| THOMAS E. MURRAY, JR. | 800 St. Marks Avenue, Brooklyn, N. Y. |
| BASIL O'CONNOR | 1220 Park Avenue, New York, N. Y. |
| CHARLES E. PERKINS | Santa Barbara, California |
| GEORGE F. RAND | 161 Nottingham Terrace, Buffalo, N. Y. |
| EDWARD R. STETTINIUS, JR. | 21 East 79th Street, New York, N. Y. |
| THOMAS J. WATSON | 778 Park Avenue, New York, N. Y. |
| S. CLAY WILLIAMS | Robert Lee Hotel, Winston-Salem, N. C. |
| ROBERT W. WOODRUFF | Coca Cola Building, Atlanta, Ga. |
| CLARENCE M. WOOLLEY | Greenwich, Connecticut |

SEVENTH: All of the subscribers to this Certificate are of full age; at least two-thirds of them are citizens of the United States; at least one of them is a resident of the State of New York; and of the persons

named as trustees, at least one is a citizen of the United States and a resident of the State of New York.

IN WITNESS WHEREOF, we have made, subscribed and acknowledged this Certificate, this 28th day of December, 1937.

BASIL O'CONNOR
KEITH MORGAN
THOMAS E. MURRAY, JR.
GEORGE E. ALLEN
JAMES V. FORRESTAL
CARLE C. CONWAY
JOHN S. BURKE
CORNELIUS N. BLISS
S. PARKER GILBERT
THOMAS J. WATSON

STATE OF NEW YORK }
 COUNTY OF NEW YORK } ss.:

On this 28th day of December, 1937, before me personally came BASIL O'CONNOR, KEITH MORGAN, THOMAS E. MURRAY, JR., GEORGE E. ALLEN and JAMES V. FORRESTAL, to me known and known to me to be the individuals described in and who executed the foregoing Certificate of Incorporation, and they thereupon severally duly acknowledged to me that they executed the same.

HELEN C. SWEENEY
 Notary Public.

HELEN C. SWEENEY
 Notary Public, Bronx Co. N. Y.
 Bronx Co. Clk's No. 242 Reg. No. 217-S-39
 New York Co. Clk's No. 863 Reg. No. 9-S-618
 Commission Expires March 30, 1939
 (SEAL)

STATE OF NEW YORK }
 COUNTY OF NEW YORK } ss.:

On this 29th day of December, 1937, before me personally came CARLE C. CONWAY, JOHN S. BURKE, CORNELIUS N. BLISS, S. PARKER GILBERT and THOMAS J. WATSON, to me known and known to me to be the individuals described in and who executed the foregoing Certificate of Incorporation, and they thereupon severally duly acknowledged to me that they executed the same.

RICHARD J. DONOVAN.

RICHARD J. DONOVAN
 Notary Public, Bronx Co. N. Y.
 Bronx Co. Clk's No. 62 Reg. No. 22-D-39
 New York Co. Clk's No. 229 Reg. No. 8-D-182
 Kings Co. Clerk's No. 26 Reg. No. 9108
 Queens Co. Clk's No. 6840 Reg. No. 1762
 Certificates Filed in Westchester County
 Commission Expires March 30, 1939
 (SEAL)

STATE OF NEW YORK }
 COUNTY OF NEW YORK } ss.:

BASIL O'CONNOR, being duly sworn, deposes and says that he is a member of the firm of O'CONNOR & FARBER, No. 120 Broadway, New York, N. Y., the attorneys for the subscribers to the annexed Certificate of Incorporation; that to the best of his knowledge and belief no previous application for the approval of said Certificate of Incorporation by any Justice of the Supreme Court of the State of New York has heretofore been made by said subscribers or any of them.

BASIL O'CONNOR.

Sworn to before me this }
 28th day of December, 1937. }
 HELEN C. SWEENEY
 Notary Public.

HELEN C. SWEENEY
 Notary Public, Bronx Co. N. Y.
 Bronx Co. Clk's No. 242 Reg. No. 217-S-39
 New York Co. Clk's No. 863 Reg. No. 9-S-618
 Commission Expires March 30, 1939
 (SEAL)

I, a Justice of the Supreme Court of the State of New York, hereby approve the foregoing Certificate of Incorporation.

Dated, New York, N. Y., December 28th, 1937.

LOUIS A. VALENTE,
 Justice of the Supreme Court.

(5914-D)

BASIL O'CONNOR
JOHN C. FARBER
ARNOLD T. KOCH
KENNETH L. HOFFMAN
HENRY R. URION
WILLIAM F. SNYDER
ALBERT E. HAGLOCK, JR.
MAURICE MOUND
EARLE H. KOONS
LYNNE A. WARREN
STEPHEN V. RYAN, JR.

O'CONNOR & FARBER
COUNSELORS AT LAW
120 BROADWAY
NEW YORK

Feb *PSF*
Franklin D. Roosevelt
Spokane
January 19, 1938.

National Foundation for
Infantile Paralysis

The President,
The White House,
Washington, D. C.

Dear Mr. President:

I enclose herewith a copy
of the By-laws of the above named
Foundation, which were adopted by
the Incorporators on January 14th,
1938.

Faithfully yours,

Basil O'Connor

Enc.

*PSF
Warm Spas*

BY-LAWS

OF

**THE NATIONAL FOUNDATION FOR INFANTILE
PARALYSIS, INC.**

As Adopted January 14, 1938.

BY-LAWS
OF
THE NATIONAL FOUNDATION FOR INFANTILE
PARALYSIS, INC.

ARTICLE I.

NAME, SEAL AND OFFICES.

SECTION 1. *Name.* This Corporation shall be known
as

THE NATIONAL FOUNDATION FOR INFANTILE
PARALYSIS, INC.

SECTION 2. *Seal.* The seal of the Corporation shall be circular in form, not more than two inches in diameter, and shall bear the inscription on its outer edge, "THE NATIONAL FOUNDATION FOR INFANTILE PARALYSIS, INC." and in the center, "Corporate Seal—1938—New York." The Board of Trustees may change the form of the seal or the inscription thereon at pleasure.

SECTION 3. *Offices.* The principal office of the Corporation shall be in the Borough of Manhattan, City, County and State of New York. The Corporation may also have offices at such other places as the Board of Trustees may from time to time appoint or the purposes of the Corporation may require.

ARTICLE II.

MEMBERS AND MEETINGS OF MEMBERS.

SECTION 1. *Membership.* The Membership of the Corporation shall consist of the Board of Trustees of the Corporation, each Trustee automatically becoming a Member upon qualifying as a Trustee and ceasing to be a Member upon ceasing to be a Trustee of the Corporation.

SECTION 2. *Rights of Members.* The right of a Member to vote and all his right, title and interest in or to the Corporation, or its property, shall cease on the termination of his membership.

SECTION 3. *Annual Meetings.* The annual meeting of the Members of the Corporation shall be held at the principal office of the Corporation at eleven o'clock in the forenoon on the first Wednesday of April in each year, if not a legal holiday, and if a legal holiday, then on the next succeeding Wednesday not a legal holiday, for the purpose of electing Trustees, appointing two inspectors of election, and for the transaction of such other business as may properly come before the meeting.

SECTION 4. *Notice of Annual Meetings.* Notice of the time, place and purpose or purposes of the annual meeting shall be served, either personally or by mail, not less than ten (10) nor more than forty (40) days before the meeting, upon each person who appears upon the books of the Corporation as a Member, and, if mailed, such notice shall be directed to the Member at his address as it appears on the books of the Corporation unless he shall have filed with the Secretary of the Corporation a written request that notices intended for him be mailed to some other address, in which case it shall be mailed to the address designated in such request.

SECTION 5. *Special Meetings.* Special meetings of the Members other than those regulated by statute may be called at any time by the President or a Vice-President or by three of the Trustees, and must be called by the President or Secretary on receipt of the written request of one-third of the Members of the Corporation.

SECTION 6. *Notice of Special Meetings.* Notice of a special meeting stating the time, place and purpose or purposes thereof shall be served personally or by mail upon each Member residing within the United States

entitled to vote at such meeting, not less than ten (10) nor more than forty (40) days before such meeting, and, if mailed, such notice shall be directed to each Member entitled to notice at his address as it appears on the books or records of the Corporation, unless he shall have filed with the Secretary of the Corporation a written request that notices intended for him shall be mailed to some other address, in which case it shall be mailed to the address designated in such request.

SECTION 7. *Quorum.* At any meeting of Members one-third of the Members, or if one-third of the Members be nine or more, then nine of the Members present in person or by proxy shall be a quorum for all purposes except as otherwise provided by law. In the absence of a quorum, or when a quorum is present, a meeting may be adjourned from time to time by vote of a majority of the Members present in person or by proxy, without notice other than by announcement at the meeting and without further notice to any absent Member. At any adjourned meeting at which a quorum shall be present, any business may be transacted which might have been transacted at the meeting as originally notified.

SECTION 8. *Voting.* At every meeting of Members each Member shall be entitled to vote, in person or by proxy, duly appointed by instrument in writing subscribed by such Member and bearing a date not more than eleven (11) months prior to said meeting, unless said instrument provides for a longer period. Each Member of the Corporation shall be entitled to one vote. The vote for Trustees, and, upon the demand of any Member, the vote upon any question before the meeting shall be by ballot. All elections shall be had and all questions decided by a majority vote of the persons present in person or by proxy.

SECTION 9. *Waiver of Notice.* Whenever under the provisions of any corporate law or under the provisions

PSF: Warm Springs

GEORGIA WARM SPRINGS FOUNDATION, INC.

120 BROADWAY

NEW YORK

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

file National Foundation for Warm Springs

January 3, 1938.

THE NATIONAL FOUNDATION FOR INFANTILE PARALYSIS

The President,
The White House,
Washington, D. C.

Dear Mr. President:

Referring to the correspondence which we have heretofore had with reference to the organization of The National Foundation for Infantile Paralysis which you sponsored in your statement of September 23, 1937, this is to advise you that the Certificate of Incorporation of The National Foundation for Infantile Paralysis is being filed today in the office of the Secretary of State of New York.

Ten of the Trustees of the new Foundation acted as incorporators, namely: Basil O'Connor, Treasurer of Georgia Warm Springs Foundation; Keith Morgan, Trustee, Georgia Warm Springs Foundation; Thomas E. Murray, Jr., Receiver, Interborough Rapid Transit Co.; James V. Forrestal, Partner, Dillon, Read & Co.; Carle C. Conway, Chairman of Board, Continental Can Co.; John S. Burke, President, B. Altman & Co.; Cornelius N. Bliss; S. Parker Gilbert, Partner, J. P. Morgan & Co.; Thomas J. Watson, President, International Business Machines Corporation, all of New York, and George E. Allen, Commissioner, District of Columbia.

A meeting of the Trustees of the new Foundation will be held at some convenient time in January for the election of officers.

Faithfully yours,

Basil O'Connor
Treasurer.

of the Certificate of Incorporation or By-Laws of this Corporation, the Corporation or the Board of Trustees or any Committee thereof is authorized to take any action after notice to the Members of the Corporation or after the lapse of a prescribed period of time, such action may be taken without notice and without the lapse of any period of time, if at any time before or after such action be completed such requirements be waived in writing by the person or persons entitled to said notice or entitled to participate in the action to be taken or by his attorney thereunto authorized.

SECTION 10. *Inspectors of Election.* The Members may at each annual meeting elect or appoint two (2) persons (who need not be Members) to serve until and including the next annual meeting as Inspectors of Election, and if any Inspector shall refuse to serve or shall not be present, the meeting may appoint an Inspector in his place.

ARTICLE III.

TRUSTEES.

SECTION 1. *Number—Election.* The business and affairs of the Corporation shall be managed and controlled by a Board of not less than five (5) nor more than fifty (50) Trustees. The Trustees shall be elected for the term of one (1) year at the annual meeting of the Members, and shall serve for the term for which they have been elected and/or until their successors shall have been duly chosen and qualified, except as hereinafter otherwise provided for filling vacancies. Trustees shall be chosen by ballot at such meeting by a majority of the votes of the Members, voting either in person or by proxy.

SECTION 2. *Regular Meetings.* Immediately after each annual election the newly elected Trustees may meet forthwith at the principal office of the Corporation for

the purpose of organization, the election of officers and the transaction of other business, and if a quorum of the Trustees be then present, no prior notice of such meeting shall be required to be given. The place and time of such first meeting may, however, be fixed by written consent of all the Trustees.

SECTION 3. *Special Meetings.* Special meetings of the Board of Trustees may be called by the President or a Vice-President and must be called by either of them on the written request of three members of the Board.

SECTION 4. *Notice of Meetings.* Notice of all Trustees' meetings, except as herein otherwise provided, shall be given by mailing the same at least ten (10) days or by telegraphing the same at least five (5) days before the meeting, but such notice may be waived by any Trustee. Any and all business may be transacted at any Trustees' meeting. At any meeting at which every Trustee shall be present, even though without any notice or waiver thereof, any business may be transacted.

SECTION 5. *Chairman.* At all meetings of the Board of Trustees the President, or a Vice-President, or, in their absence, a chairman chosen by the Trustees present, shall preside.

SECTION 6. *Quorum.* At all meetings of the Board of Trustees one-third of the Trustees shall be necessary and sufficient to constitute a quorum for the transaction of business, and the act of a majority of the Trustees present at any meeting at which there is a quorum shall be the act of the Board of Trustees, except as may be otherwise specifically provided by statute.

If at any meeting there is less than a quorum present, a majority of those present may adjourn the meeting from time to time without further notice to any absent Trustee.

SECTION 7. *Vacancies.* Any vacancy in the Board of Trustees occurring during the year through death, resignation, retirement, disqualification or other cause may be filled for the unexpired portion of the term by a majority vote of the remaining Trustees, although less than a quorum, by affirmative vote of the majority thereof, and any Trustee so appointed shall hold office until the next succeeding annual meeting of the Members of the Corporation and/or the election and qualification of his successor. If the number of Trustees be increased, such increased membership shall be deemed to create vacancies in the Board to the extent of the number of the increase therein and said vacancies may be filled by the appointment of the Board of Trustees, the new Trustees to serve until the next annual meeting of the Members of the Corporation and/or the election and qualification of their successors.

SECTION 8. *Contracts and Services.* The Trustees and officers of the Corporation may be interested directly or indirectly in any contract relating to the operations conducted by the Corporation or in any contract for furnishing supplies thereto, and no transaction entered into by the Corporation shall be affected by the fact that the Trustees of the Corporation were personally interested in it; and every Trustee of the Corporation is hereby relieved from any disability resulting from holding such office that might otherwise prevent his contracting with the Corporation for the benefit of himself or of any firm, association or corporation in which he may be in any wise interested.

Trustees, as such, shall not receive any stated salary for their services, but by resolution of the Board, a fixed sum and expenses of attendance, if any, may be allowed for attendance at each regular or special meeting of the Board; provided that the Board of Trustees shall have power in its discretion to contract for and to pay to Trustees rendering unusual or exceptional services to

the Corporation special compensation appropriate to the value of such services.

SECTION 9. *Powers.* All the corporate powers, except such as are otherwise provided for in these By-Laws and in the laws of the State of New York, shall be and are hereby vested in and shall be exercised by the Board of Trustees. The Board of Trustees may, by general resolution, delegate to committees of their own number or to officers of the Corporation, such powers as they may see fit.

SECTION 10. *Duties.* The Board of Trustees, pursuant to Section 46 of the Membership Corporations Law, shall present at the annual meeting of Members a report, verified by the President and Treasurer, or by a majority of the Trustees, showing the whole amount of real and personal property owned by the Corporation, where located, and where and how invested, the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Corporation during such year, which report shall be filed with the records of the Corporation and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

SECTION 11. *Executive Committee.* The Board of Trustees may elect from their number an Executive Committee of five (5) Members. The Members of such Committee shall serve during the pleasure of the Board of Trustees. Such Executive Committee shall advise with and aid the officers of the Corporation in all matters concerning its interests, and shall possess and may exer-

cise, during the intervals between the meetings of the Board of Trustees, all the powers of the Board of Trustees, including the power to authorize the corporate seal to be affixed to any and all documents and papers which may require the same to be affixed thereto, in such way as to the Executive Committee seems for the best interests of the Corporation, in all cases in which specific directions shall not have been given by the Board of Trustees.

All proceedings of the Executive Committee shall be reported to the Board of Trustees at its next succeeding meeting, and shall be subject to revision or alteration by the Board, provided that no rights of third persons shall be affected by such revision or alteration. A majority of the Executive Committee shall constitute a quorum at any meeting. Vacancies in the Executive Committee shall be filled by the Board of Trustees. The Committee may, from time to time, subject to the approval of the Board of Trustees, prescribe rules and regulations for the calling and conduct of meetings of the Committee and other matters relating to its procedure and the exercise of its powers.

ARTICLE IV.

OFFICERS.

SECTION 1. *Number.* The officers of the Corporation shall be a President, one or more Vice-Presidents, a Secretary, one or more Assistant Secretaries, a Treasurer, one or more Assistant Treasurers, and such other officers with such powers and duties not inconsistent with these By-Laws as from time to time may be appointed and determined by the Board of Trustees. Any two offices, except those of President and Vice-President, may be held by the same person.

SECTION 2. *Election and Qualifications.* The President shall be elected annually by the Board of Trustees

from among their number, and the Vice-President(s), Secretary, Assistant Secretaries, Treasurer and Assistant Treasurers shall be elected annually by the Board of Trustees from among such persons as the Board of Trustees may see fit, at the first meeting of the Board of Trustees after the annual meeting of the Members of the Corporation.

SECTION 3. *Vacancies.* In case any office of the Corporation becomes vacant by death, resignation, retirement, disqualification, or any other cause, the Trustees then in office, although less than a quorum, may elect an officer to fill such vacancy, and the officer so elected shall serve until the first meeting of the Board of Trustees after the annual meeting of Members next succeeding and until the election and qualification of his successor.

SECTION 4. *The President.* The President shall preside at all meetings of Members and of the Board of Trustees. He may, with a Vice-President or the Secretary or the Treasurer or an Assistant Treasurer, sign and execute all authorized bonds, mortgages, contracts, checks, notes or other obligations in the name and on behalf of the Corporation, except in cases where the signing and execution thereof shall be expressly designated by the Board of Trustees or by these By-Laws to some officer or agent of the Corporation. He shall have general charge and supervision of the business and affairs of the Corporation, and shall do and perform such other duties as may be assigned to him from time to time by the Board of Trustees.

SECTION 5. *The Vice-President(s).* At the request of the President, or in the event of his absence or disability, any Vice-President at any time and from time to time may perform any and all of the duties of the President, and shall have such other powers and perform such other duties as the Board of Trustees may from time to time determine, to the extent authorized by law.

SECTION 6. *The Secretary.* The Secretary shall be sworn to the faithful discharge of his duties and a record of the oath shall be made upon the records of the Corporation. He shall attend and keep the minutes of all the meetings of the Board of Trustees and Members of the Corporation. He shall attend to the giving and serving of all notices of the Corporation. He may sign with the President or a Vice-President, in the name and on behalf of the Corporation, any and all contracts or agreements authorized by the Board of Trustees, and when so authorized or ordered by the Board of Trustees he may affix the seal of the Corporation thereto. He shall have charge of such books, documents and papers as the Board of Trustees may determine, and shall have the custody of the corporate seal. He shall in general perform all the duties incident to the office of Secretary, subject to the control of the Board of Trustees, and shall do and perform such other duties as may be assigned to him from time to time by the Board of Trustees. He shall also keep a record, containing the names, alphabetically arranged, of all persons who are Members of the Corporation, showing their places of residence, and such book shall be open for inspection as prescribed by law.

SECTION 7. *Assistant Secretaries.* The Board of Trustees may elect one or more Assistant Secretaries. At the request of the Secretary, or in the event of his absence or disability, any Assistant Secretary at any time and from time to time may perform any and all of the duties and possess all the powers of the Secretary, and shall have such other powers and perform such other duties as the Board of Trustees may from time to time determine, to the extent authorized by law.

SECTION 8. *The Treasurer.* The Treasurer shall have the custody of all the funds and securities of the Corporation, subject to such regulations as may be imposed by the Board of Trustees. When necessary or proper he may endorse on behalf of the Corporation for collection

checks, notes and other obligations, and shall deposit the same to the credit of the Corporation at such bank or banks or depository as the Board of Trustees may designate. He shall sign all receipts and vouchers, and, together with such other officer or officers, if any, as shall be designated by the Board of Trustees, he shall sign all checks of the Corporation and all bills of exchange and promissory notes issued by the Corporation, except in cases where the signing and execution thereof shall be expressly designated by the Board of Trustees or by these By-Laws to some officer or agent of the Corporation. He shall make such payments as may be necessary or proper to be made on behalf of the Corporation, subject to the control of the Board of Trustees. He shall enter regularly on the books of the Corporation to be kept by him for the purpose, full and accurate account of all moneys and obligations received and paid or incurred by him on account of the Corporation, and shall exhibit such books at all reasonable times to any Trustee on application at the office of the Corporation. He may be required to give bond for the faithful performance of his duties in such sum and with such sureties as the Board of Trustees may require. He shall, in general, perform all the duties incident to the office of Treasurer, subject to the control of the Board of Trustees.

SECTION 9. *Assistant Treasurers.* The Board of Trustees may elect one or more Assistant Treasurers. At the request of the Treasurer, or in the event of his absence or disability, any Assistant Treasurer at any time and from time to time may perform any and all of the duties and possess all the powers of the Treasurer, and shall have such other powers and perform such other duties as the Board of Trustees may from time to time determine, to the extent authorized by law. An Assistant Treasurer may be required to give bond for the faithful performance of his duties in such sum and with such sureties as the Board of Trustees may require.

SECTION 10. *Salaries.* The salaries of all officers shall be fixed by the Board of Trustees and the fact that any officer is a Trustee shall not preclude him from receiving a salary or from voting on the resolution providing for the same.

ARTICLE V.

CONTRACTS.

The Board of Trustees, except as in these By-Laws otherwise provided, may authorize any officer or officers, agent or agents, to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances; and unless so authorized by the Board of Trustees, no officer, agent or employee shall have any power or authority to bind the Corporation by any contract or engagement or to pledge its credit or render it liable pecuniarily for any purpose or to any amount.

ARTICLE VI.

AGENTS AND REPRESENTATIVES.

The Board of Trustees may appoint such agents and representatives of the Corporation with such powers and to perform such acts or duties on behalf of the Corporation as the Board of Trustees may see fit, in so far as may be consistent with these By-Laws, to the extent authorized or permitted by law.

ARTICLE VII.

VOTING UPON STOCK OF OTHER CORPORATIONS.

Unless otherwise ordered by the Board of Trustees, the President shall have full power and authority on behalf of the Corporation to vote, either in person or by

proxy, at any meetings of stockholders of any corporation in which this Corporation may hold stock, and at any such meeting may possess and exercise any and all of the rights and powers incident to the ownership of such stock which, as the owner thereof, this Corporation might have possessed and exercised if present. The Board of Trustees may confer like powers upon any other person or persons from time to time, and may revoke any such powers as granted at its pleasure.

ARTICLE VIII.

FISCAL YEAR.

The fiscal year of the Corporation shall begin on January 1st and end on December 31st.

ARTICLE IX.

AMENDMENTS.

SECTION 1. *By Trustees.* The Board of Trustees shall have power to make, alter, amend and repeal the By-Laws of the Corporation by affirmative vote of a majority of the Board, provided, however, that the action is proposed at a regular or special meeting of the Board and adopted at a subsequent regular meeting, except as otherwise provided by law.

SECTION 2. *By Members.* The By-Laws may be altered, amended or repealed at any meeting of Members of the Corporation by a majority vote of all the Members, represented either in person or by proxy, provided that the proposed action is inserted in the notice of such meeting, and all By-Laws made by the Board of Trustees may be altered, amended or repealed by the Members.

January 4, 1938.

PSF:
Warm Springs

Letter to Charles Engelhard from Pres.

Thanks him for check for Warm Springs
and asks if he would be willing to become a
member of the Board of Trustees of the Georgia
Warm Springs Foundation etc.

SEE--Gen-corres-E-Drawer 2--1938

(5974-D)

GEORGIA WARM SPRINGS FOUNDATION, INC.

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

120 BROADWAY
NEW YORK

January 22, 1938.

*file
Warm Springs
PSF*

TO THE MEMBERS OF

GEORGIA WARM SPRINGS FOUNDATION, INC.

Gentlemen:

I am enclosing herewith a notice of the annual meeting of the Members of Georgia Warm Springs Foundation, Inc., to be held on February 2, 1938.

The notice may seem somewhat formidable, but its primary purpose, apart from electing Trustees for the ensuing year, is to eliminate the word "Incorporated" from the title of the Foundation (which was not possible when the Foundation was organized), and to make certain changes in the by-laws which experience has shown to be desirable.

I shall appreciate your sending your proxy if you cannot be at the meeting personally.

Sincerely yours,

Basil O'Connor

Enc.

GEORGIA WARM SPRINGS FOUNDATION, INC.

NOTICE OF ANNUAL MEETING OF MEMBERS

New York, N. Y., January 22, 1938.

To the Members of

GEORGIA WARM SPRINGS FOUNDATION, INC.

Notice is hereby given that the annual meeting of the Members of Georgia Warm Springs Foundation, Inc. will be held at the office of the Foundation, No. 120 Broadway, New York, N. Y., on the 2nd day of February, 1938, at 11:00 o'clock in the forenoon, for the following purposes:

1. Electing Trustees of the Foundation.
2. Amending the Certificate of Incorporation of the Foundation by

(a) changing the name of the Foundation from Georgia Warm Springs Foundation, Inc. to Georgia Warm Springs Foundation.

(b) striking out all of Article "THIRD" and inserting in lieu thereof the following:

"THIRD: The territory in which the operations of the corporation are principally to be conducted is the United States of America, the territories, possessions and dependencies thereof and the District of Columbia, but the operations of the corporation shall not be limited to such territory."

(c) striking out all of Article "FIFTH" and inserting in lieu thereof the following:

"FIFTH: The number of directors of the corporation shall be not less than five (5) nor more than fifteen (15)."

3. Amending the By-Laws of the Foundation by

(a) striking the abbreviation "Inc." from the name of the Foundation in Section 1 of Article I thereof.

(b) striking from Section 2 of Article I, the abbreviation "Inc." in the inscription on the seal of the Foundation.

(c) striking out all of Section 5 of Article II and inserting in lieu thereof the following:

"Section 5. Special Meetings. Special meetings of the Members other than those regulated by statute may be called at any time by the President or a Vice-President or by three of the Trustees, and must be called by the President or Secretary on receipt of the written request of one-third of the Members of the Corporation."

(d) striking out all of Section 7 of Article II and inserting in lieu thereof the following:

"Section 7. Quorum. At any meeting of Members one-third of the Members, or if one-third of the Members be nine or more, then nine of the Members present in person or by proxy shall be a quorum for all purposes except as otherwise provided by law. In the absence of a quorum, or when a quorum is present, a meeting may be adjourned from time to time by vote of a majority of the Members present in person or by proxy, without notice other than by announcement at the meeting and without further notice to any absent Member. At any adjourned meeting at which a quorum shall be present, any business may be transacted which might have been transacted at the meeting as originally notified."

(e) striking out all of Section 9 of Article II and inserting in lieu thereof the following:

"Section 9. Waiver of Notice. Whenever under the provisions of any corporate law or under the provisions of the Certificate of Incorporation or By-Laws of this

Corporation, the Corporation or the Board of Trustees or any Committee thereof is authorized to take any action after notice to the Members of the Corporation or after the lapse of a prescribed period of time, such action may be taken without notice and without the lapse of any period of time, if at any time before or after such action be completed such requirements be waived in writing by the person or persons entitled to said notice or entitled to participate in the action to be taken or by his attorney thereunto authorized."

(f) striking out all of Section 1 of Article III and inserting in lieu thereof the following:

"Section 1. Number - Election. The business and affairs of the Corporation shall be managed and controlled by a Board of not less than five (5) nor more than fifteen (15) Trustees. The Trustees shall be elected for the term of one (1) year at the annual meeting of the Members, and shall serve for the term for which they have been elected and/or until their successors shall have been duly chosen and qualified, except as hereinafter otherwise provided for filling vacancies. Trustees shall be chosen by ballot at such meeting by a majority of the votes of the Members, voting either in person or by proxy."

(g) striking out all of Section 1 of Article IV and inserting in lieu thereof the following:

"Section 1. Number. The officers of the Corporation shall be a President, one or more Vice-Presidents, a Secretary, one or more Assistant Secretaries, a Treasurer, one or more Assistant Treasurers, and such other officers with such powers and duties not inconsistent with these By-Laws as from time to time may be appointed and determined by the Board of Trustees. Any two offices, except those of President and Vice-President, may be held by the same person."

(h) striking out all of Section 2 of Article IV and inserting in lieu thereof the following:

"Section 2. Election and Qualifications. The President shall be elected annually by the Board of Trustees from among their number, and the Vice-President(s), Secretary, Assistant Secretaries, Treasurer and Assistant Treasurers shall be elected annually by the Board of Trustees from among such persons as the Board of Trustees may see fit, at the first meeting of the Board of Trustees

after the annual meeting of the Members of the Corporation."

(i) striking out all of Section 4 of Article IV and inserting in lieu thereof the following:

"Section 4. The President. The President shall preside at all meetings of Members and of the Board of Trustees. He may, with a Vice-President or the Secretary or the Treasurer or an Assistant Treasurer, sign and execute all authorized bonds, mortgages, contracts, checks, notes or other obligations in the name and on behalf of the Corporation, except in cases where the signing and execution thereof shall be expressly designated by the Board of Trustees or by these By-Laws to some officer or agent of the Corporation. He shall have general charge and supervision of the business and affairs of the Corporation, and shall do and perform such other duties as may be assigned to him from time to time by the Board of Trustees."

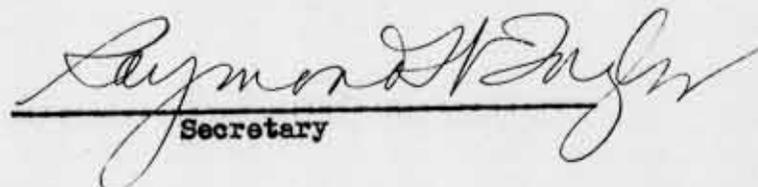
(j) inserting as a new Section 9 of Article IV the following:

"Section 9. Assistant Treasurers. The Board of Trustees may elect one or more Assistant Treasurers. At the request of the Treasurer, or in the event of his absence or disability, any Assistant Treasurer at any time and from time to time may perform any and all of the duties and possess all the powers of the Treasurer, and shall have such other powers and perform such other duties as the Board of Trustees may from time to time determine, to the extent authorized by law. An Assistant Treasurer may be required to give bond for the faithful performance of his duties in such sum and with such sureties as the Board of Trustees may require."

(k) renumbering the present Section 9 of Article IV thereof Section 10.

\ 4. Transacting such other business as may properly come before the meeting.

Members who do not expect to attend in person are requested to date, sign and return the accompanying proxy to Georgia Warm Springs Foundation, Inc.


Secretary

PSF; Warm Springs

Feb. 26, 1938.

Memo to Basil O'Connor

In re-his memo to Mrs. Tuck

concerning school for Warm Springs.
Attached-Plans for the new school and maintenance

SEE--Basil O'Connor folder-Drawer 1--1938

PSF: Warm Springs

THE WHITE HOUSE
WASHINGTON

February 26, 1938.

MEMORANDUM FOR

BASIL O'CONNOR

I think your memorandum to Mrs. Tuck is excellent -- only I am appalled at the estimate for annual maintenance. Also I think the location is O. K. and architecturally will fit in quite well with Georgia Hall.

F. D. R.

PSF: Warm Springs

GEORGIA WARM SPRINGS FOUNDATION, INC.

120 BROADWAY

NEW YORK

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

February 24, 1938.

Dear Mr. President:

Enclosed is a copy of a letter which I am sending to Mrs. Tuck today. Also enclosed is a copy of the memorandum and plan referred to therein. Of course, I should have taken this up with you before sending it to Mrs. Tuck, but I felt that much time would be saved by sending it to her now. Furthermore, we have gone into the situation so thoroughly and so carefully that I think there would be few, if any, changes that you would want to make in the project.

I do hope, however, that you will look the memorandum over carefully and let me have any ideas and suggestions that occur to you.

Faithfully yours,

Basil O'Connor
Doel

Encs.

The President,
The White House,
Washington, D. C.

GEORGIA WARM SPRINGS FOUNDATION, INC.

120 BROADWAY

NEW YORK

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

February 24, 1938.

Mrs. S. Pinckney Tuck,
50, Rue de l'Industrie,
Brussels, Belgium.

My dear Mrs. Tuck:

I hope you do not think that we have neglected preparing for you the memorandum which you wished about the school at Warm Springs. Realizing the time involved in communicating with you, we thought it best to go into the matter just as carefully as we could before presenting it to you.

I now enclose a memorandum of the proposed school and a plan showing its design. With shifting conditions, of course, one can never be certain of figures, but we have tried to come as close as possible.

I hope that you will feel entirely free to criticize the plan or the project in any way.

Sincerely yours,

(Basil O'Connor)

Chairman, Executive Committee.

Enc.

GEORGIA WARM SPRINGS FOUNDATION, INC.

120 BROADWAY
NEW YORK

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

January 6, 1938.

*File PSF
Warm
Springs*

Dear Peg:

I am sure that you and the President will both
be interested in the attached copy of a letter from
Mrs. Tuck to me under date of December 22nd, 1937.

Faithfully yours,

Joe

Miss Marguerite A. LeHand,
The White House,
Washington, D. C.

Enc.

MEMORANDUM FOR MRS. KATHERINE TUCK

ON

PROPOSED SCHOOL FOR GEORGIA WARM SPRINGS FOUNDATION

PSF
WarmSpr

MEMORANDUM FOR MRS. KATHERINE TUCK

ON

PROPOSED SCHOOL FOR GEORGIA WARM SPRINGS FOUNDATION

Need for School

At present, group instruction and a large part of the individual tutoring at the Foundation are conducted in two rooms in the rear of an old cottage. The school facilities are obviously inadequate to meet the present and future educational requirements of the Foundation. We do not deem it necessary to dwell on this phase of the problem, however, inasmuch as you have stated in one of your letters that after many inquiries you have found that the Foundation is in need of a school.

You have requested data, however, on the average annual number of children of school age at Warm Springs. These figures can be grouped as follows:

1. Average total of all patients:

| | |
|------|------|
| 1934 | 76 |
| 1935 | 88.7 |
| 1936 | 83.7 |
| 1937 | 95.7 |

2. Average annual number of patients of school age: Percent of average total of all patients:

| | | |
|------|-------|-----|
| 1934 | 42.4 | 56% |
| 1935 | 54.91 | 62% |
| 1936 | 49.48 | 59% |
| 1937 | 52.61 | 55% |

3. Maximum number of patients of school age present at any time in past four years:

| | |
|------|----|
| 1934 | 47 |
| 1935 | 59 |
| 1936 | 53 |
| 1937 | 60 |

About 15% of the patients of all ages are hospitalized.

The present capacity of the Foundation is 100 patients.

We are hopeful that in the next ten years the Foundation will have a capacity of 200 patients. If our plans for expansion materialize, the average annual number of patients of school age should reach at least 110, using as a basis for our estimate the lowest per centum (55) in table 2 above.

The foregoing tables relate to actual patients only.

At the present time there are about fifteen children of the professional and executive staff, who are of school age. Perhaps our most pressing problem in obtaining professional men and executives of the highest calibre and keeping them satisfied at the Foundation, has been the absence of adequate educational facilities. The new school will, of course, obviate this problem.

The Foundation does not accept any contributions for the school from any public source and is, therefore, not called upon to accept pupils who are not patients or residents of the Foundation.

Number of Teachers and Methods of Instruction.

At present, the first to sixth grades, inclusive, receive

group instruction in the various classes in which they belong, by Mrs. Huntington, who holds a New York State teacher's license. The seventh and eighth grades and high school students are taught by individual tutoring. Mrs. Allen, wife of one of the Foundation's employees, does most of this work. She holds a Georgia State teacher's license.

We believe that there should be one more teacher, preferably a man, for junior and senior high school students. This increase in the staff is desirable because of the fact that the patients are from many states and in tutoring, an attempt is made to follow the curricula, text books and examinations used at the patients' homes. Furthermore, bedside teaching of infirm patients is very important. We have recommended that the additional teacher be a man because, in addition to his tutoring work, he will be able to supply the present need for a director of boys' activities, such as boy scout work and the like.

Mrs. Huntington has patterned the group instruction after the New York State Public School System. New York State has allowed regents' examinations to be given under Mrs. Huntington's direction at Warm Springs to patients from New York.

Miss Jeannette Neal has charge of all the occupational therapy work under the direction of the medical staff.

The Building.

1. Plan.

We annex hereto a plan of the proposed school and occupational therapy building as prepared by Mr. Henry J. Toombs, Architect for the Foundation. In preparing this plan, Mr. Toombs gave careful consideration to the plan submitted by you, the present needs of the Foundation, the reasonably probable future needs, and the location of the building at the place selected. Mr. Toombs also, in the light of the knowledge he has gained in the planning of other Foundation buildings, gave careful consideration to the special problems connected with the construction of a building on the Foundation because of the physical infirmities of the children who will use the building. The safety, convenience, and special requirements of the children were provided for. Inasmuch as the children use wheel chairs, it was necessary to make the rooms somewhat larger than usual. For the same reason a wide corridor and lobby were provided. The entrance to the building is conveniently accessible by road for all patients, and the grade is slight. A second exit has been provided in the rear of the building for use in emergencies.

The rooms will receive abundant daylight on all sides of the building, and at the same time the rooms have been so located and arranged as to eliminate the possibility of conflicting light. Because of the noise resulting from metal craft work, the metal craft room has been separated from the other school rooms. As we have heretofore stated, tutoring is of the utmost importance in an adequate school system at the Foundation. For this reason, care has been taken to provide sufficient facilities for this work.

2. Type of Construction.

The exterior of the building will conform in character and finish to the other buildings of the Foundation, that is, brick exterior walls, white-washed, with wood cornices and trim. The roof will be of slate.

Mr. Toombs recommends that the material be similar to existing construction, that is, twelve inch masonry exterior walls, six inch interior hollow tile walls, concrete floor and ceiling construction, the whole interior plastered, floors finished with mastic tile, and steam heated from the Foundation's steam plant.

If you approve these plans, Mr. Toombs will, of course, prepare elevation sketches.

3. Location.

We have already advised you of the proposed location of the building and reasons for selecting such site. We are pleased that you have approved the site selected.

4. Cost.

Mr. Toombs estimates that the cost of the building, including architectural and engineering fees and an allowance of Three thousand Dollars for equipment, will be between Thirty-five and Forty thousand Dollars.

5. Equipment.

We are itemizing below the equipment which we believe the school should have. This list is, of course, tentative and some of

the items perhaps may be omitted. Perhaps a few additional items will be needed. We shall welcome your suggestions in this matter. Inasmuch as a definite selection of equipment has not been made, the prices are of necessity approximate. Probably bids on these items will lower the prices to some extent.

Equipment for School and Tutors' Rooms.

| | |
|----------------------------|----------|
| 3 Moveable blackboards | \$150.00 |
| 2 Filing cabinets | 60.00 |
| 2 Teachers' desks | 40.00 |
| 3 Tutoring desks | 60.00 |
| 5 Teachers' chairs | 25.00 |
| 11 Waste baskets | 10.00 |
| 1 Water cooler | 200.00 |
| 1 Unit science desk | 200.00 |
| Equipment for science desk | 300.00 |
| Venetian blinds | 300.00 |
| 1 Globe | 35.00 |
| 1 Set of wall maps | 40.00 |
| 1 Radio | 100.00 |
| 1 Victrola and records | 150.00 |
| School books | 250.00 |

Office Equipment.

| | |
|-------------------|--------|
| 2 Desks | 60.00 |
| 4 Chairs | 50.00 |
| 2 Typewriters | 200.00 |
| 2 Filing cabinets | 60.00 |

Reception Room

| | |
|-------------|--------|
| 1 Couch | 60.00 |
| 2 Chairs | 60.00 |
| 1 Book rack | 10.00 |
| Tables | 40.00 |
| Curtains | 40.00 |
| Rug | 100.00 |

Bro't Fwd. \$ 2,600.00

Occupational Therapy

| | | |
|--------------------------------|--------|-------------|
| Weaving - 2 Floor looms | © \$50 | 100.00 |
| 2 14" Table looms | © 25 | 50.00 |
| 1 8" Table loom | © 10 | 10.00 |
| Metal Craft - Soldering outfit | | 35.00 |
| Anvils and vise | | 30.00 |
| Pottery - Large kiln | | 150.00 |
| Bicycle Saw | | 25.00 |
| | | <hr/> |
| | | \$ 3,000.00 |

Classroom desks need not be purchased, as special desks are made by the Foundation.

6. Annual Maintenance.

The figures in the following table are based on the Foundation's experience during the last three years with its existing school and on estimates, which of necessity are approximate at this time, made by the Foundation's accountant, insurance agent, administrator and architect. Actual operation of the new school will undoubtedly show some deviation in the figures, but we have tried to make them as accurate as possible.

Salaries

| | |
|---|-------------|
| Present grade and high school teachers . . . | \$ 2,400.00 |
| Present director of occupational therapy . . . | 1,200.00 |
| Additional high school teacher and director of boys' activities | 1,800.00 |
| Board and Housing for all teachers, except housing for Mrs. Allen | 1,100.00 |
| Group Insurance | 120.00 |
| Supplies | 150.00 |
| Maintenance & Repairs | 270.00 |
| Heat & Fuel | 650.00 |
| Freight & Drayage | 5.00 |
| Insurance | 240.00 |
| Administrative Expenses | 600.00 |
| | <hr/> |
| | \$ 8,535.00 |

Depreciation per annum

| | |
|-------------------------------------|---------------|
| Building - 2% on \$37,000 | \$ 740.00 |
| Equipment - 10% on \$3,000. | <u>300.00</u> |
| | \$1,040.00 |

7. Revenue Realized.

At the present time the Foundation charges non-charity patients five dollars (\$5.00) per week for group instruction and one dollar (\$1.00) per hour for tutoring. The revenue realized from this source has averaged two thousand dollars (\$2,000.) per annum.

On the question whether or not the Foundation should continue these or modified charges in connection with the new school, we are entirely willing to abide by your decision.

We trust that this report and the foregoing estimates will meet with your approval. We shall welcome your frank criticism thereof and whatever suggestions you may wish to offer.

Warm Springs

2 blueprints - Warm Springs.
School - proposed

resize file

C
O
P
Y

50, Rue de l'Industrie

Dec. 22nd 1937.

Dear Mr. O'Connor,

Please forgive the delay in receiving a reply to your very nice letter of November 18th. We have been moving into our new house in Brussels, & the days have slipped by far too quickly.

I cabled you yesterday asking you to please submit all recommendations & estimates for the school direct to me in Brussels.

The proposed location of the school as shown on the blue print seems excellent, - added to which the various facilities you mention make it doubly desirable. I shall await your next letter containing definite recommendations, estimates, & details with great interest.

I must now explain why I ask you to send all communications direct to me.

In the first place I intend building the school & paying for it myself, - after which I shall turn it over to the Katherine Tuck Fund to maintain.

The Fund during the past few years, in fact since it was created, has maintained the pool at the Sigma Gamma Hospital School at Mt. Clemens, Michigan. However, the income from securities now belonging to the fund is not sufficient to do so without from time to time selling stock. Should the fund build the school, - it would be obliged to sell a large portion of its securities. This I feel to be unwise, as I am trying to do just the reverse, & build up the principal. Therefore, I have decided to contribute sufficient cash annually to run both the pool & the school, until the time comes when the fund can support both from income. This I hope to accomplish by the end of the coming year.

Mrs. Pierson is an old & very dear friend of mine. I asked her to become a member of the board last summer when we met again in Paris. I am happy to say she has consented to do so. I think perhaps her enthusiasm rather ran away with her! I have written telling her that until the school is built & running, there will be little or no work for the fund to do. She will be an invaluable link when the building is in running order, - she is frequently at Warm Springs, & can keep me in touch with the many things I will be so interested to hear.

I am certain you will understand that it is my great pleasure to be able to help a little in the splendid work you are doing at Warm Springs, - and that I want to make all the decisions myself.

I am enclosing a pamphlet of the pool in Detroit, thinking you might be interested. I built it in memory of my mother, after whom it is named.

My husband who remembers you from Dartmouth days, joins me in wishing you a very happy New Year.

Sincerely yours,

Katherine Tuck

A Centre for the After-Treatment of Poliomyelitis (Infantile Paralysis)

PSF; Warm Springs file (1)

GEORGIA WARM SPRINGS FOUNDATION, INC.

WARM SPRINGS, GEORGIA

February 10, 1938

Miss M. A. LeHand,
The White House,
Washington, D. C.

Dear Miss LeHand:

I wish to inform you that we have purchased for the Foundation the 25-acre tract of land about which the President wrote to Otis Moore -- i.e., the East half of the Northeast quarter of Lot of Land No. 108 in the second district of Meriwether County. The property was purchased from the Barnes Brothers, of Warm Springs.

Yours very truly,


E. E. Boone, Jr.
Administrator.

EEBJr:JEC

file
PSF: Warm Springs

Memo from Dan Roper

Feb. 11, 1938.

Says it is being reported in some quarters that management of the Warm Springs equipment and endowment is paying too high salaries and the expenses are excessive--thinks it a good idea to have them published.

Pres. memo to Basil O'Connor attached--suggests Basil publish them.

SEE--Roper folder-Drawer 1--1938

1

GEORGIA WARM SPRINGS FOUNDATION

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

120 BROADWAY
NEW YORK

March 1, 1938.

file
PSF: Warm Springs
1

Dear Mr. President:

I am very glad that you approved the memorandum and plan prepared for Mrs. Tuck on the proposed new school for Georgia Warm Springs Foundation and also the proposed location of the school.

Although the estimate of \$8,535 for annual maintenance seems high, I believe it is reasonable for this type of school, especially when the extraordinary conditions in this case - such as the necessity for a large staff of teachers - are taken into consideration. In the ordinary school of this size two teachers could easily handle the work; but because of the large amount of tutoring required at the Foundation and the occupational therapy work, four teachers are barely enough. The estimated salaries of these teachers and the established cost of their board and housing aggregate \$6,500. This leaves only \$2,035 for other expenses.

As to these other expenses, I think the estimates are as accurate as possible at the present time. The item of group insurance is the same as the amount paid during the year 1936 plus one-third thereof for the proposed additional teacher. The estimated cost of supplies is less than the amount of such item in the 1935 and 1936 financial statements for the School Department. Maintenance and repairs is about the same as such item in the 1935 statement and less than the amount in the 1936 statement. The item of freight and drayage is about the same as in the 1935 and 1936 statements, and the item of administrative expenses is slightly higher than in 1935 and about \$150 higher than in 1936.

The item of administrative expenses in the financial statement for the existing School Department is based on the proportionate part of the total expenses of the Foundation. I believe that the new school will require additional administrative work and may require the employment of a stenographer. \$600 for this item, I believe, is not too high.

The President

- 2 -

March 1, 1938.

The item of \$650 for heat and fuel has been calculated on the area in cubic feet of the proposed school and the amount of coal generally required to heat a building of such size during the heating season. The item of \$240 insurance has been calculated for us by Webb & Lynch.

Actual operation of the new school will undoubtedly show some deviation in the figures, and I sincerely hope that the estimates will turn out to be higher than actual requirements. I think it would have been unsafe, however, to reduce the estimates in the memorandum for Mrs. Tuck.

Faithfully yours,

Basil O'Connor
Doc

The President,
The White House,
Washington, D. C.

GEORGIA WARM SPRINGS FOUNDATION, INC.

120 BROADWAY
NEW YORK

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

PSF

March 31, 1938.

To the Board of Trustees of

GEORGIA WARM SPRINGS FOUNDATION, INC.

Gentlemen:

Enclosed herewith is consolidated balance sheet and income account of Georgia Warm Springs Foundation, Inc., and Meriwether Reserve, Inc., for the twelve months ended December 31, 1937, before completion of the audit for the year 1937.

Very truly yours,

Basil O'Connor

Treasurer.

Encl.

GEORGIA WARM SPRINGS FOUNDATION, INC.
and
MERIWETHER RESERVE, INC.

Balance Sheet at December 31, 1937, and consolidation and
statement of income and profit and loss for the twelve
months ended December 31, 1937, and consolidation be-
fore completion of audit for 1937.

| <u>ASSETS</u> | <u>Total</u> | <u>Georgia Warm Springs Foundation, Inc.</u> | <u>Meriwether Reserve, Inc.</u> |
|--|-----------------------|--|---|
| <u>CURRENT ASSETS</u> | | | |
| Cash on hand or in bank | \$ 341,427.55 | \$ 322,551.35 | \$ 18,876.20 |
| Other Current - less reserves | 87,662.53 | 30,000.00 | 57,662.53 |
| <u>CAPITAL ASSETS</u> | | | |
| Property - less depreciation | 786,037.32 | | 786,037.32 |
| Investments | 13,203.00 | 13,203.00 | |
| Cash surrender value life insurance | 104,387.00 | 104,387.00 | |
| <u>RESERVE & SPECIAL FUNDS</u> | | | |
| Fund #2 - Cash | 8,332.57 | 8,332.57 | |
| " #2 - H.O.L.C. 3's-52-\$500,000. | 490,468.75 | 490,468.75 | |
| " #2 - Due to General Funds | 66,941.48 | 66,941.48 | |
| Patients' Aid Endowment Fund | 16,149.97 | 16,149.97 | |
| F. D. R. Fund | 3,975.00 | 3,975.00 | |
| <u>DEFERRED ASSETS AND CHARGES</u> | | | |
| | 38,785.17 | 5,000.00 | 33,785.17 |
| <u>MERIWETHER RESERVE, INC.</u> | | | |
| | | 979,344.34 | 979,344.34(a) |
| | <u>\$1,823,487.38</u> | <u>\$1,906,470.50</u> | <u>\$ 82,983.12</u> |

(a) Amount due to Georgia Warm Springs Foundation, Inc.,
from Meriwether Reserve, Inc., eliminated.

-

| <u>LIABILITIES</u> | <u>Total</u> | <u>Georgia Warm Springs Foundation, Inc.</u> | <u>Meriwether Reserve, Inc.</u> |
|--|-----------------------|--|---|
| <u>CURRENT LIABILITIES</u> | \$ 36,218.63 | \$ 3,577.27 | \$ 32,641.36 |
| <u>NOTES PAYABLE</u> | 114,014.60 | 10,000.00 | 104,014.60 |
| <u>FUND RESERVES & SPECIAL FUNDS</u> | 451,984.81 | 451,984.81(c) | |
| <u>RESERVES & DEFERRED CREDITS</u> | 6,030.87 | | 6,030.87 |
| <u>PRINCIPAL</u> | 1,215,238.47 | 1,490,153.65 | 274,915.18 |
| <u>CAPITAL STOCK</u> | | 49,245.23(b) | 49,245.23(b) |
| | <u>\$1,823,487.38</u> | <u>\$1,906,470.50</u> | <u>\$ 82,983.12</u> |

(b) Capital stock of Meriwether Reserve, Inc., held by Georgia Warm Springs Foundation, Inc., eliminated.

(c) See Schedule "A."

| <u>INCOME</u> | <u>Total</u> | <u>Georgia Warm Springs Foundation, Inc.</u> | <u>Meriwether Reserve, Inc.</u> |
|---|---------------------------|--|---|
| 1937 Birthday Ball | \$ 325,000.00 | \$ 325,000.00 | |
| Donations - general | 66,444.72 | 66,444.72 | |
| " - Patients' Aid | 4,666.09 | 4,666.09 | |
| Dividends | 900.00 | 900.00 | |
| Operating - net | <u>144,556.70</u> | | <u>144,556.70</u> |
| | <u>\$ 252,454.11</u> | <u>\$ 397,010.81</u> | <u>\$144,556.70</u> |
| <u>EXPENSES</u> | | | |
| Research work | \$ 2,500.00 | \$ 2,500.00 | |
| Life insurance - net | 6,920.85 | 6,920.85 | |
| Mr. Morgan's retainer & expenses | 10,721.06 | 10,721.06 | |
| Birthday Ball expenses not charge- able to National Committee | 1,484.10 | 1,484.10 | |
| Administrative and general | 6,873.17 | 6,873.17 | |
| Department of Coordination | 2,946.13 | 2,946.13 | |
| Dr. Hubbard - salary & expenses | 1,714.53 | 1,714.53 | |
| Interest | 400.00 | 400.00 | |
| | <u>\$ 33,559.84</u> | <u>\$ 33,559.84</u> | |
| <u>NET INCOME - December 31, 1937</u> | \$ 218,894.27 | \$ 363,450.97 | \$144,556.70 |
| <u>PRINCIPAL - January 1, 1937</u> | 893,254.97 | 1,126,702.68 | 233,447.71 |
| <u>Add to principal - transferred from Fund #2 - 1937</u> | <u>103,089.23</u> | | <u>103,089.23</u> |
| <u>PRINCIPAL - December 31, 1937</u> | <u>\$1,215,238.47</u> | <u>\$1,490,153.65</u> | <u>\$274,915.18</u> |

-2-

SCHEDULE A

GEORGIA WARM SPRINGS FOUNDATION, INC.

Fund Reserves and Special Funds

December 31, 1937

FUND #1

| | | | |
|-----------------------------|--|------------------|--|
| Allocated | | \$100,000.00 | |
| Profit on 75M H.O.L.C. sold | | 2,742.19 | |
| Interest received | | 2,556.25 | |
| Donations | | <u>10,100.00</u> | |
| | | \$115,398.44 | |

| | | | |
|--------------------------|------------------|-------------------|--------|
| Arthur Carpenter, salary | \$13,750.00 | | |
| " " expenses | 5,993.92 | | |
| Keith Morgan, retainer | 31,000.00 | | |
| " " office expenses | 8,271.15 | | |
| Ohio Survey | 5,446.78 | | |
| Dr. Hubbard - salary | 16,249.82 | | |
| " " - expenses | 1,564.93 | | |
| Dr. Park | 21,000.00 | | |
| Dept. of Coordination | <u>12,121.84</u> | <u>115,398.44</u> | \$ -0- |

FUND #2

| | | | |
|----------------------------|--|------------------|--|
| ✓ \$500,000. H.O.L.C. 3-52 | | \$490,468.75 | |
| Cash | | 159,531.25 | |
| Interest received | | 45,500.00 | |
| Patients' Aid donations | | <u>14,353.85</u> | |
| | | \$709,853.85 | |

| | | | |
|--------------------------|------------------|----------------------|------------|
| Patients' Aid | \$215,009.37 | | |
| Surgical appliances | 16,257.98 | | |
| Natl. Polio Coordination | 2,933.43 | | |
| Dr. Mitchell | 5,604.82 | | |
| Operating advances | <u>38,188.41</u> | <u>277,994.01(a)</u> | 431,859.84 |

(a) Includes \$66,941.48 to be repaid to General Funds.

BASIL O'CONNOR
JOHN C. FARBER
ARNOLD T. KOCH

KENNETH L. HOFFMAN
HENRY K. URION
WILLIAM F. SNYDER
ALBERT E. HADLOCK, JR.
MAURICE MOUND
EARLE R. KOONS
STEPHEN V. RYAN, JR.
CARL S. FORSYTHE

O'CONNOR & FARBER
COUNSELORS AT LAW
120 BROADWAY
NEW YORK

File
Warm Springs
BF

January 6, 1938.

THE NATIONAL FOUNDATION FOR INFANTILE PARALYSIS, INC.

The President,
The White House,
Washington, D. C.

Dear Mr. President:

I enclose herewith a printed copy of the Certificate of Incorporation of the above named Foundation, which was filed with the Secretary of the State of New York on January 3rd, 1938. I am sure you will wish to have it in your files.

This Certificate was prepared in this office with the benefit of the experience we have had for ten years in connection with the Georgia Warm Springs Foundation. Although I would have liked very much to have had each of the new Trustees sign the Certificate of Incorporation as an Incorporator, that, of course, was not feasible.

Faithfully yours,

Basil O'Connor

Enc.

*PSF; 15 arm Springs folder
1.*

June 9, 1938

Letter to Henry Toombs
From President

In re-New Hyde Park cottage

SEE--Hyde Park folder-Drawer 1--1938

HASKINS & SELLS
CERTIFIED PUBLIC ACCOUNTANTS

22 EAST 40TH STREET
NEW YORK

PSF: Warm Springs
Files

July 6, 1938

THE
7 5 36 AM '38
RECEIVED

Hon. Franklin D. Roosevelt,
The White House,
Washington, D. C.

Dear Sir:

We enclose herewith one copy of the report dated July 5, 1938, on our examination of the records of cash receipts and disbursements of The Committee for the Celebration of the President's Birthday for the period of activities ended June 30, 1938.

Will you please acknowledge receipt of the enclosed report on the attached copy of this letter.

Yours very truly,

Haskins & Sells

Enclosure

PSF: Warm Springs
1938

THE COMMITTEE FOR THE CELEBRATION
OF THE PRESIDENT'S BIRTHDAY

REPORT
ON EXAMINATION OF RECORDS
OF CASH RECEIPTS AND DISBURSEMENTS
FOR THE PERIOD OF ACTIVITIES ENDED JUNE 30, 1938

HASKINS & SELLS

HASKINS & SELLS
CERTIFIED PUBLIC ACCOUNTANTS

22 EAST 40TH STREET
NEW YORK

July 5, 1938.

Mr. Keith Morgan,
Chairman, The Committee for the
Celebration of the President's Birthday,
New York.

Dear Sir:

We have made an examination of the records of cash receipts and disbursements of The Committee for the Celebration of the President's Birthday in 1938, and present herewith our report on such examination.

ACTIVITIES CONDUCTED AND BENEFICIARY

Your Committee was organized in accordance with the consent of President Franklin D. Roosevelt to have his birthday, January 30, 1938, used as the occasion for public participation in the effort to raise funds for the furtherance of the cause of combating infantile paralysis. The National Foundation for Infantile Paralysis, Inc. was designated by President Roosevelt as the beneficiary to receive the funds so raised.

Celebrations were held throughout the United States and its possessions by subordinate committees appointed for that purpose. Individuals and organizations made voluntary contributions to your Committee to be added to the funds raised by means of the celebrations. In addition your Committee undertook the sponsorship and direction of special fund-raising plans. Recognizing the expected needs of the National Foundation in future years, some of the special efforts sponsored during the 1938 campaign were in the nature of experiments to

gauge the efficacy of such methods for guidance in subsequent years. The various activities undertaken by your Committee are summarized as follows:

Organization of approximately 8,000 subordinate committees to hold birthday celebrations.

Organization of labor groups to hold celebrations and undertake other appeals to their constituents.

Stimulation of telegraphic messages of birthday greetings to the President.

Broadcasting of radio appeals to the general public for participation in a "March of Dimes" campaign.

Organization of cities and towns, hotels, commercial establishments, and educational institutions to secure Founders of The National Foundation for Infantile Paralysis, Inc.

Conducting advertising campaign (for which the facilities of the media were donated) in newspapers and magazines, in railroads and other transportation units, and by radio.

The National Foundation for Infantile Paralysis, Inc. was incorporated under the laws of the State of New York on January 3, 1938. It was formed to direct, coordinate, and further the knowledge of, and the work being done on, all phases of infantile paralysis, including study and research into the cause, nature, and methods of prevention of the disease and its harmful after-effects; to arrange for, and to direct, coordinate and further the work done on the treatment in lawfully established institutions conducted by others of persons afflicted with infantile paralysis or suffering from its after-effects.

RECEIPTS FROM BIRTHDAY CELEBRATIONS

The principal activity of the 1938 campaign was represented by the celebrations held by subordinate committees. The creation of such committees was accomplished by two methods:

1. In nineteen states your Committee appointed state chairmen who, in turn, appointed county chairmen, advising your Committee

as to the names and addresses of the county chairmen so appointed. The county chairmen appointed the chairmen of city or town committees, the latter being responsible for the celebrations in their communities and for remitting the entire net proceeds thereof to the county chairmen. County chairmen in the nineteen states were instructed to forward the net proceeds of celebrations held in their counties to their state chairman. The net proceeds of celebrations held in their states were then to be remitted to your Committee by the state chairmen.

2. With respect to the states other than the nineteen previously referred to, your Committee appointed the county chairmen, and such chairmen remitted the net proceeds of celebrations in their counties directly to your Committee.

The subordinate committees remitted their entire net proceeds (except as hereinafter stated) to your Committee for presentation to President Roosevelt, and in turn for presentation by him to The National Foundation for Infantile Paralysis, Inc.

The files in your office were made available to us from which a list was prepared showing as of January 29, 1938, the name and address of the official representative of each county committee which had been authorized and appointed. Except as to 100 instances (exclusive of the states of Louisiana and Maryland, the reports from which do not show the counties which held functions) which will be dealt with in a supplementary report, we have ascertained, with respect to the aforementioned predetermined list of organized county committees, that, either (a) remittances have been received, (b) correspondence or other advice has been received to the effect that no celebration was held (in some instances because of unfavorable weather conditions, or because the county represented joined with a neighboring county and the latter sent a joint remittance), or (c) although functions were held as contemplated the expenses incurred by the subordinate committee exceeded the receipts.

At June 30, 1938, remittances had been received from, or for the account of, 2,434 county committees. In certain instances remittances received represented various amounts less than 100% of the reported net proceeds of the celebrations, but the total amount involved in these instances was relatively small. Local treasurers' reports indicated in the majority of these instances that a portion of the money was withheld and used locally for orthopedic or infantile paralysis cases. For inclusion in the following statistical summary the aggregate of such remittances has been adjusted to an amount representing 100% of the net proceeds of the celebrations; in the amount thus shown for the year 1938, \$960,217.16, there has, accordingly, been added to the amount of \$915,928.79 the total estimated local expenditures of this nature aggregating \$44,288.37. The following is a comparison of net proceeds (expenses of subordinate committees having been deducted from their gross proceeds) and number of subordinate committees reporting proceeds prepared from the statistical records of your Committee:

| | 1938 To June 30 | 1937 To July 28 | 1936 To July 31 | 1935 To June 29 | 1934 To April 26 |
|---|--------------------|--------------------|--------------------|--------------------|---------------------|
| Number of local committees reporting proceeds..... | ∅ 5,239 | * 3,591 | 3,106 | 3,482 | 4,338 |
| Total net proceeds of celebrations (1938, 1937, 1936, and 1935 partly estimated)..... | \$960,217.16 | *\$952,293.89 | \$572,756.85 | \$750,856.92 | \$1,003,173.41 |

* Exclusive of all committees in the State of Georgia.

∅ Exclusive of all committees in the States of Georgia, Louisiana and Maryland, the reports from which do not show the number of cities or towns which held functions.

RECEIPTS FROM OTHER ACTIVITIES

Receipts from other activities of your Committee during the 1938 campaign were as follows:

| | |
|---|---------------------|
| Contributions received through the White House, including "March of Dimes" receipts..... | \$ 81,073.65 |
| Contributions by labor groups..... | 43,949.82 |
| Other contributions, including payments by Founders of The National Foundation for Infantile Paralysis, Inc., received directly by The Committee for the Celebration of the President's Birthday..... | 80,446.65 |
| Telegraphic messages of birthday greetings to the President..... | 19,967.62 |
| Receipt of monies held for the development of the nationwide fight on infantile paralysis..... | <u>19,000.00</u> |
| Total..... | <u>\$244,437.74</u> |

The foregoing classification does not lend itself to comparison with previous campaigns; however, the receipts from other activities in prior years were as follows:

| | |
|----------------------------------|--------------|
| 1937 Campaign (to July 28)..... | \$138,485.34 |
| 1936 Campaign (to July 31)..... | 18,836.36 |
| 1935 Campaign (to June 29)..... | 90,668.83 |
| 1934 Campaign (to April 26)..... | 46,404.04 |

DISBURSEMENTS FOR EXPENSES

The following summary prepared from the statistical records maintained by your Committee shows the expenses incurred in the 1938 campaign classified according to type of activity (the expenses are also shown in the accompanying statement classified according to the nature of the disbursement):

| | |
|--|---------------------|
| Organization, promotion, and advertising | |
| Birthday celebrations..... | \$ 91,316.55 |
| Publicity relating to The National Foundation for Infantile Paralysis, Inc..... | 13,631.84 |
| Cost of drive for contributions from Founders.. | 16,258.68 |
| General and administrative expenses including costs of miscellaneous "special efforts"..... | <u>18,124.91</u> |
| Total..... | <u>\$139,331.98</u> |

GENERAL

The forms of accounting records and manual of procedure devised by us in connection with the activities of The National Committee for the 1935 Celebration of the President's Birthday were used by your Committee as a basis for its accounting records and procedure. During the course of your activities, we conferred with and advised members of your staff in matters relating to the collection, handling, recording, and depositing of funds.

During the period of its activities the duties of principal clerk and cashier to your Committee were performed by an employee of The Chase National Bank of the City of New York, whose services were made available to your Committee without cost.

The Chairman and the personnel of the staff of The Committee for the Celebration of the President's Birthday were covered by a fidelity bond which appeared to be adequate as to the individual amounts involved.

CERTIFICATE

We have made an examination of your records of cash receipts and disbursements, in relation to the accompanying statement thereof, concurrently with the functioning of your staff for the period from the date of inception of the activities of the Committee to June 30, 1938. In connection with our examination, we determined that the

recorded cash receipts were in agreement with reports submitted by subordinate committees or other appointed representatives, that all such receipts were deposited in bank accounts, and that all disbursements were supported by paid checks, approved vouchers, or other satisfactory evidence.

The cash on deposit June 30, 1938, was verified by certification received from the depository.

In our opinion, the accompanying statement and supporting schedule, with the footnotes thereon, set forth the recorded cash receipts and disbursements of The Committee for the Celebration of the President's Birthday for the period of its activities ended June 30, 1938, and the cash balance at that date.

Yours truly,

Hastings & Sells

PSF: Warm Springs



CERTIFICATE OF INCORPORATION
OF
THE NATIONAL FOUNDATION FOR INFANTILE
PARALYSIS, INC.

Pursuant to the Membership Corporations Law.



Filed January 3, 1938.



THE COMMITTEE FOR THE CELEBRATION
OF THE PRESIDENT'S BIRTHDAY

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS
FOR THE PERIOD OF THE ACTIVITIES ENDED JUNE 30, 1938

RECEIPTS:

| | |
|--|-----------------------|
| Net proceeds of celebrations held January 29, 1938, including contributions made to subordinate committees by Founders of The National Foundation for Infantile Paralysis, Inc. (see supporting schedule)..... | \$ 915,928.79 |
| Contributions received through the White House, including "March of Dimes" receipts..... | 81,073.65 |
| Contributions by labor groups..... | 43,949.82 |
| Other contributions, including payments by Founders of The National Foundation for Infantile Paralysis, Inc. received directly by The Committee for the Celebration of the President's Birthday..... | 80,446.65 |
| Proceeds of telegraphic messages of birthday greetings to the President..... | 19,967.62 |
| Receipt of monies held for the development of the nationwide fight on infantile paralysis..... | 19,000.00 |
| Total receipts..... | <u>\$1,160,366.53</u> |

DISBURSEMENTS FOR EXPENSES:

| | |
|--|-----------------------|
| Salaries of clerical staff..... | \$37,707.92 |
| Stationery, printing, and engraving..... | 34,152.24 |
| Postage and express..... | 17,883.82 |
| Telephone and telegraph..... | 17,548.29 |
| Advertising and publicity..... | 14,222.30 |
| Travel and other expenses of individuals: | |
| Serving without salary..... | 5,672.58 |
| Serving with salary..... | 2,662.96 |
| Rent, electricity, and maintenance of office space..... | 2,735.26 |
| Rent of office equipment..... | 1,744.29 |
| Accounting and auditing..... | 1,500.00 |
| Office supplies and incidentals..... | 1,093.66 |
| Newspaper clippings and photography..... | 682.01 |
| Miscellaneous..... | 1,726.65 |
| Total disbursements for expenses..... | <u>139,331.98</u> |
| EXCESS OF RECEIPTS OVER DISBURSEMENTS FOR EXPENSES..... | <u>\$1,021,034.55</u> |
| PORTION OF NET RECEIPTS PRESENTED TO PRESIDENT FRANKLIN D. ROOSEVELT, JUNE 21, 1938 - For presentation by him to The National Foundation for Infantile Paralysis, Inc..... | <u>1,010,000.00</u> |
| BALANCE, JUNE 30, 1938 - On deposit - The Chase National Bank of the City of New York..... | <u>\$ 11,034.55</u> |

NOTES:

1. The above disbursements do not include amounts representing expenses incurred in connection with individual celebrations held, deducted by subordinate committees from their remittances, or, in a few instances, payments made by The Committee for the Celebration of the President's Birthday for campaign and organization purposes. Such disbursements have been deducted from gross proceeds in arriving at the amount of net proceeds shown.
2. There have been excluded from the above statement the receipt of \$75,000.00 borrowed by The Committee for the Celebration of the President's Birthday to meet its organization expenses, and a disbursement of the same amount in repayment of the loan.

THE COMMITTEE FOR THE CELEBRATION
OF THE PRESIDENT'S BIRTHDAY

SCHEDULE SHOWING NET PROCEEDS BY STATES, TERRITORIES, ETC.
OF CELEBRATIONS HELD JANUARY 29, 1938, INCLUDING CONTRIBUTIONS
MADE TO SUBORDINATE COMMITTEES BY FOUNDERS OF
THE NATIONAL FOUNDATION FOR INFANTILE PARALYSIS, INC.

| | NUMBER OF COMMITTEES | | AMOUNT OF |
|------------------|----------------------|-------|--------------|
| | COUNTY | LOCAL | REMITTANCES |
| | Ø | | |
| STATES: | | | |
| Alabama..... | 42 | 53 | \$ 2,603.30 |
| Arizona..... | 14 | 70 | 7,256.04 |
| Arkansas..... | 47 | 79 | 7,558.11 |
| California..... | 58 | 248 | 105,643.15 |
| Colorado..... | 53 | 82 | 13,580.61 |
| Connecticut..... | 8 | 88 | 30,335.68 |
| Delaware..... | 3 | 14 | 2,626.19 |
| Florida..... | 58 | 104 | 13,151.76 |
| Georgia..... | 154 | * | 44,110.34 |
| Idaho..... | 40 | 87 | 6,413.26 |
| Illinois..... | 90 | 219 | 47,861.38 |
| Indiana..... | 76 | 137 | 25,318.40 |
| Iowa..... | 80 | 174 | 13,792.65 |
| Kansas..... | 86 | 185 | 10,847.42 |
| Kentucky..... | 93 | 120 | 10,683.13 |
| Louisiana..... | * | * | 14,531.89 |
| Maine..... | 15 | 33 | 5,507.07 |
| Maryland..... | * | * | 14,043.50 |
| Massachusetts... | 13 | 95 | 34,544.65 |
| Michigan..... | 71 | 134 | 20,671.74 |
| Minnesota..... | 80 | 270 | 17,842.66 |
| Mississippi..... | 67 | 188 | 6,193.18 |
| Missouri..... | 96 | 208 | 19,511.61 |
| Montana..... | 49 | 80 | 5,775.38 |
| Nebraska..... | 67 | 131 | 7,882.25 |
| Nevada..... | 16 | 26 | 3,742.71 |
| New Hampshire... | 8 | 24 | 5,090.72 |
| New Jersey..... | 21 | 82 | 26,838.58 |
| New Mexico..... | 30 | 51 | 8,430.33 |
| New York..... | 54 | 233 | 84,637.69 |
| North Carolina.. | 76 | 108 | 10,389.34 |
| North Dakota.... | 46 | 179 | 6,146.36 |
| Ohio..... | 87 | 194 | 35,733.39 |
| Oklahoma..... | 62 | 118 | 7,733.01 |
| Oregon..... | 33 | 95 | 10,827.66 |
| FORWARD..... | 1,793 | 3,909 | \$687,855.14 |

(Continued) - 1.

THE COMMITTEE FOR THE CELEBRATION
OF THE PRESIDENT'S BIRTHDAY
SCHEDULE SHOWING NET PROCEEDS BY STATES, TERRITORIES, ETC.

| | NUMBER OF COMMITTEES | | AMOUNT OF REMITTANCES |
|-----------------------------|----------------------|-------|--------------------------|
| | COUNTY | LOCAL | |
| | | Ø | |
| STATES - (Forward) | 1,793 | 3,909 | \$687,855.14 |
| Pennsylvania.... | 60 | 181 | 48,390.50 |
| Rhode Island.... | 5 | 11 | 9,191.42 |
| South Carolina.. | 35 | 43 | 3,691.60 |
| South Dakota.... | 44 | 67 | 3,068.22 |
| Tennessee..... | 72 | 109 | 13,084.43 |
| Texas..... | 170 | 191 | 28,431.80 |
| Utah..... | 21 | 68 | 5,139.14 |
| Vermont..... | 13 | 49 | 4,692.22 |
| Virginia..... | 56 | 80 | 9,832.47 |
| Washington..... | 37 | 130 | 17,173.63 |
| West Virginia... | 42 | 75 | 11,317.63 |
| Wisconsin..... | 66 | 275 | 20,690.54 |
| Wyoming..... | 20 | 40 | 3,227.21 |
| Total states... | 2,434 | 5,228 | \$865,785.95 |
| DISTRICT OF COLUMBIA | | 1 | 42,670.30 |
| TERRITORIES: | | | |
| Alaska..... | | 3 | \$ 376.00 |
| Hawaii..... | | 1 | 2,868.56 |
| Panama Canal Zone | | 2 | 1,010.62 |
| Philippine | | | |
| Islands..... | | 1 | 1,000.00 |
| Virgin Islands.. | | 2 | 425.67 |
| Total terri- tories..... | | 9 | 5,680.85 |
| MEXICO..... | | 1 | 1,791.69 |
| TOTAL..... | 2,434 | 5,239 | \$915,928.79 |

NOTES:

* Reports from these States do not show the number of committees.

Ø Prepared from the statistical records of The Committee for the Celebration of the President's Birthday.

PRESIDENT
FRANKLIN D. ROOSEVELT
TREASURER
BASIL O'CONNOR

GEORGIA WARM SPRINGS FOUNDATION
120 BROADWAY
NEW YORK

PST
Warm Springs
September 7, 1938.

To the Board of Trustees of

GEORGIA WARM SPRINGS FOUNDATION.

Gentlemen:

Enclosed herewith is consolidated balance
sheet and statement of income and profit and loss of
Georgia Warm Springs Foundation and Meriwether Reserve,
Inc., for the six months ended June 30, 1938.

Very truly yours,

Basil O'Connor

Enc.

GEORGIA WARM SPRINGS FOUNDATION
and
MERIWETHER RESERVE, INC.

Balance Sheet at June 30, 1938, and consolidation and
statement of income and profit and loss for the
six months ended June 30, 1938, and consoli-
dation.

| <u>ASSETS</u> | <u>Total</u> | <u>Georgia Warm Springs Foundation</u> | <u>Meriwether Reserve, Inc.</u> |
|--|-----------------------|--|---|
| <u>CURRENT ASSETS:</u> | | | |
| Cash on hand or in bank | \$ 331,021.11 | \$ 319,777.38 | \$ 11,243.73 |
| Other Current - less reserves | 77,677.58 | 1,000.00 | 76,677.58 |
| <u>CAPITAL ASSETS:</u> | | | |
| Property - less depreciation | 809,940.10 | | 809,940.10 |
| Investments | 8,740.50 | 8,740.50 | |
| Cash surrender value life insurance | 104,387.00 | 104,387.00 | |
| <u>FUND RESERVE & SPECIAL FUNDS:</u> | | | |
| Fund #2 - Cash | 16,832.57 | 16,832.57 | |
| " #2 - H.O.L.C.'s-52-\$500,000. | 490,468.75 | 490,468.75 | |
| " #2 - Due to General Funds | 145,593.68 | 145,593.68 | |
| Patients' Aid Endowment Fund | 16,257.78 | 16,257.78 | |
| Fund #4 | 7,475.00 | 7,475.00 | |
| <u>DEFERRED ASSETS AND CHARGES:</u> | | | |
| | 25,695.76 | 5,000.00 | 20,695.76 |
| <u>MERIWETHER RESERVE, INC.</u> | | | |
| | | 1,008,497.52 | 1,008,497.52(a) |
| | <u>\$1,742,902.47</u> | <u>\$1,852,842.82</u> | <u>\$ 89,940.35</u> |

(a) Amount due Georgia Warm Springs Foundation
from Meriwether Reserve, Inc. eliminated.

| <u>LIABILITIES</u> | <u>Total</u> | <u>Georgia Warm Springs Foundation</u> | <u>Meriwether Reserve Inc.</u> |
|--|-----------------------|--|--|
| <u>CURRENT LIABILITIES</u> | \$ 39,676.88 | \$ 1,985.75 | \$ 37,691.13 |
| <u>NOTES PAYABLE</u> | 114,014.60 | 10,000.00 | 104,014.60 |
| <u>FUND RESERVES & SPECIAL FUNDS</u> | 385,440.42 | 385,440.42(b) | |
| <u>DEFERRED CREDITS</u> | 5,421.69 | | 5,421.69 |
| <u>PRINCIPAL</u> | 1,198,348.88 | 1,484,661.88 | 286,313.00 |
| <u>CAPITAL STOCK</u> | | 49,245.23(c) | 49,245.23(c) |
| | <u>\$1,742,902.47</u> | <u>\$1,832,842.82</u> | <u>39,940.35</u> |

(b) See Schedule "A"

(c) Capital stock of Meriwether Reserve, Inc., held by Georgia Warm Springs Foundation eliminated.

| <u>INCOME</u> | <u>Total</u> | <u>Georgia Warm Springs Foundation</u> | <u>Meriwether Reserve Inc.</u> |
|---|---------------------------|--|--|
| Donations - general | \$ 17,287.18 | \$ 17,287.18 | |
| " Patients' Aid | 1,996.75 | 1,996.75 | |
| Dividends | 450.00 | 450.00 | |
| Operating - net | 91,350.06 | | 91,350.06 |
| | <u>\$ 71,616.13</u> | <u>\$ 19,733.93</u> | <u>\$ 91,350.06</u> |
| <u>EXPENSES</u> | | | |
| Mr. Morgan's retainer | \$ 6,000.00 | \$ 6,000.00 | |
| Administrative and General | 3,654.02 | 3,654.02 | |
| Dr. Hubbard - Salary & Expense | 2,616.41 | 2,616.41 | |
| | <u>\$ 12,270.43</u> | <u>\$ 12,270.43</u> | |
| <u>NET INCOME - June 30, 1938</u> | \$ 83,886.56 | \$ 7,463.50 | \$ 91,350.06 |
| <u>PRINCIPAL - January 1, 1938</u> | 1,202,283.20 | 1,477,198.38 | 274,915.18 * |
| <u>Add to principal - transferred from Fund #2 - 1938</u> | 79,952.24 | | 79,952.24 |
| <u>PRINCIPAL - June 30, 1938</u> | <u>\$1,198,348.88</u> | <u>\$1,484,661.88</u> | <u>\$ 286,313.00</u> |

* After applying advances from Fund Reserves.

SCHEDULE A

GEORGIA WARM SPRINGS FOUNDATION

Fund Reserves and Special Funds

June 30, 1958

FUND #1

| | |
|-----------------------------|------------------|
| Allocated | \$100,000.00 |
| Profit on 75M H.O.L.C. sold | 2,742.19 |
| Interest received | 2,556.25 |
| Donations | <u>10,100.00</u> |

\$115,398.44

Expended

115,398.44 \$ -0-

FUND #2

| | |
|--------------------------|------------------|
| \$500,000. H.O.L.C. 3-52 | \$490,468.75 |
| Cash | 159,531.25 |
| Interest received | 53,000.00 |
| Patients' Aid Donations | <u>15,353.85</u> |

\$718,353.85

EXPENDED

| | |
|--------------------------|------------------|
| Patients' Aid | \$255,889.46 |
| Surgical Appliances | 18,950.83 |
| Natl. Polio Coordination | 3,012.69 |
| Dr. Mitchell | 5,604.82 |
| Operating advances | <u>73,188.41</u> |

356,646.21 (a) \$361,707.64

FUND #3

| | |
|-----------|--------------|
| Allocated | \$253,030.08 |
|-----------|--------------|

Expended

253,030.08 -0-

PATIENTS' AID ENDOWMENT FUND

16,257.78

FUND #4

7,475.00

TOTAL FUND RESERVES

\$385,440.42

(a) Includes \$145,593.68 to be repaid to General Funds.

CAPITAL ADDITIONS - 1938

| | |
|---|--------------------|
| New Brace Shop | \$ 5,750.00 |
| Misc. Capital Additions January 1 to February 28, 1938 | 4,632.46 |
| " " " March 1938 | 6,613.97 |
| Removals and alterations in connection with new medical building | <u>10,000.00</u> |
| | <u>\$26,996.43</u> |

HENRY J. TOOMBS

ARCHITECT

101 PARK AVENUE, NEW YORK

WARM SPRINGS, GEORGIA

*file
pursued*

H. GRIFFITH EDWARDS
ASSOCIATE

PLEASE REPLY TO
WARM SPRINGS OFFICE
November 15, 1938

THE WHITE HOUSE

Nov 17 11 52 AM '38

RECEIVED

The President
The White House
WASHINGTON

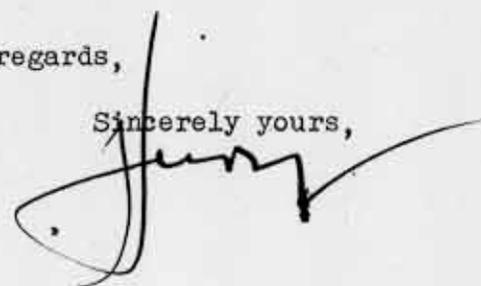
My dear Mr. President:-

Thank you very much for your letter. I am very happy that you are pleased with the results of our collaboration. As specialists on Hudson Valley Dutch and Georgia Classic Revival, maybe we don't do so badly!

As to recent criticism of our work, I am willing to defend with you to the last ditch the right of any American to leave out a closet when he wants to.

With best regards,

Sincerely yours,



HJT/t

CERTIFICATE OF INCORPORATION
OF
THE NATIONAL FOUNDATION FOR INFANTILE
PARALYSIS, INC.

Pursuant to the Membership Corporations Law.

—————

We, the undersigned, for the purpose of forming a membership corporation pursuant to the Membership Corporations Law of the State of New York, do hereby certify as follows:

FIRST: The name of the proposed corporation shall be:

THE NATIONAL FOUNDATION FOR INFANTILE PARALYSIS, INC.

SECOND: The purposes for which the corporation is formed are:

1. To direct, unify, stimulate, coordinate and further the knowledge of, and the work being done on any and all phases of infantile paralysis, including study and research into the cause, nature and methods of prevention of the disease and the prevention of harmful after-effects of the disease.
2. To arrange for, and to direct, unify, stimulate, coordinate and further the work being done on the treatment in lawfully established institutions conducted by others of persons afflicted with infantile paralysis and/or suffering from its after-effects.
3. To make voluntary contributions or grants of money from funds of the corporation at any time and from time to time to individuals who are disabled or handicapped in whole or in part as a result of infantile paralysis or any disease or cause whatsoever or to lawfully established agencies for the benefit of such persons or for the purpose of prevention, diagnosis, treatment, alleviation or after-treatment of infantile paralysis.

*file
PSF: Warm Springs*

THE WHITE HOUSE
WASHINGTON

Hyde Park, N. Y.,
November 9, 1938.

MEMORANDUM FOR
KEITH MORGAN

Will you speak to me about
this when we get to Warm Springs?
I think it is a good idea.

F. D. R.

Letter from Keith Morgan in re
the Pattisons desire to sell their
house at Warm Springs and Keith's
suggestion that the Engelhards
might like to buy it.

~~WARM SPRINGS-GETHSEMANE FAIR~~

A. THANKSGIVING ODE

WARM SPRINGS, Gethsemane fair
Garden of a nation's prayer.

To FDR. THANKSGIVING 1938.

BOLD servant of a grateful land
Home, upon your Georgia strand:
Get apart from all your toil
To give thanks on Georgia soil
To Him who hath commissioned thee
To keep his people ever free,
And while I cannot venture there
I can hear thine earnest prayer.

Upon that strong brow rests the fate
Of the bounding ship of state:
And as a strong man hast thou rose
A stalwart tall above the foes—
The stepping stone that time has laid
For destiny to make its grade.
Warm Springs, thy Gethsemane fair
Garden of the nation's prayer.

Today the nation giveth thanks
For your being, the humblest ranks
That crawl over a starving land
Have felt the blessings of thy hand!
Where the height of Warm Springs rise
May love line thy Georgia skies
While every tongue and tribe shall share
The glory of thine earnest prayer.

Handwritten initials

Nov 1938

P.F. Warm Springs

A Centre for the After-Treatment of Poliomyelitis (Infantile Paralysis)

GEORGIA WARM SPRINGS FOUNDATION, INC.

WARM SPRINGS, GEORGIA.

December 21, 1938

Honorable Franklin D. Roosevelt,
The White House,
Washington, D. C.

file
PSF: Warm Springs
DEC 26 12:11 PM '38
REC-55E

Dear Mr. President:

I want to thank you very kindly for your letter of December 9 telling me you had sent to us an ear of "calico" corn. The ear arrived safely and is one of the most beautiful I have ever seen. I shall have half of this ear - as well as half of the ear you gave me while you were here - planted on the Foundation Farm; and the other half of each ear planted on your farm.

I feel that we will be able to make a really fine showing on the Foundation Farm during the coming year. There is no reason at all why we cannot raise at least half the vegetables we use here -- particularly during the summer.

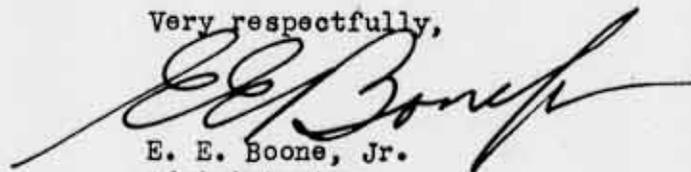
I think it might interest you to know that all of the beams and rafters being used in the new School Building are lumber which came from your forest lands and which Otis Moore had sawed and sold to Batson-Cook Company. I think it very fitting that this lumber should be in this building.... No one knows of this and no one shall - as far as we are concerned.

At the present time we are very busy planning for Christmas for the patients and the Foundation Family. I believe that, although our patient count is very low, we will have a gala and happy Christmas.

May I take this opportunity to wish you and yours the Merriest Christmas ever, on behalf of the Foundation Family; and I personally want to add my best wishes for Christmas and the New Year.

It has been an unforgettable privilege and pleasure to know you and to talk with you, and I certainly am looking forward to another opportunity to discuss the Foundation's problems with you.

Very respectfully,



E. E. Boone, Jr.
Administrator.

EEBJr:JCW

4. To do any and all things necessary and incidental to the carrying out of these purposes.

As a means of accomplishing the foregoing purposes, the corporation shall have the following powers:

1. To acquire, take and hold, by bequest, devise, grant, gift, purchase, exchange, lease, transfer, judicial order or decree, or otherwise, either absolutely or in trust, for any of its objects and purposes, any property, both real and personal, of whatsoever kind, nature or description and wheresoever situate;

2. To sell, mortgage, exchange, lease, convey, transfer, or otherwise dispose of any such property, both real and personal, as the objects and purposes of the corporation may require, subject to such limitations as may be prescribed by law;

3. To administer, invest and reinvest its property, and deal with and expend the income and principal of the corporation;

4. To borrow money, and to make, accept, endorse, execute and issue promissory notes and other obligations in payment for property acquired and money borrowed; and

5. In general to exercise such powers as are incidental or conducive to the attainment of the objects and purposes of the corporation.

THIRD: The territory in which the operations of the corporation are principally to be conducted is the United States of America, the territories, possessions and dependencies thereof and the District of Columbia, but the operations of the corporation shall not be limited to such territory.

FOURTH: The principal office of the corporation is to be located in the City and County of New York.

FIFTH: The number of trustees of the corporation shall be not less than five (5) nor more than fifty (50).